

Russian Arbitration Center  
Russian Institute of Modern Arbitration



# IN FIGURES AND FACES

Stories about the project heard firsthand



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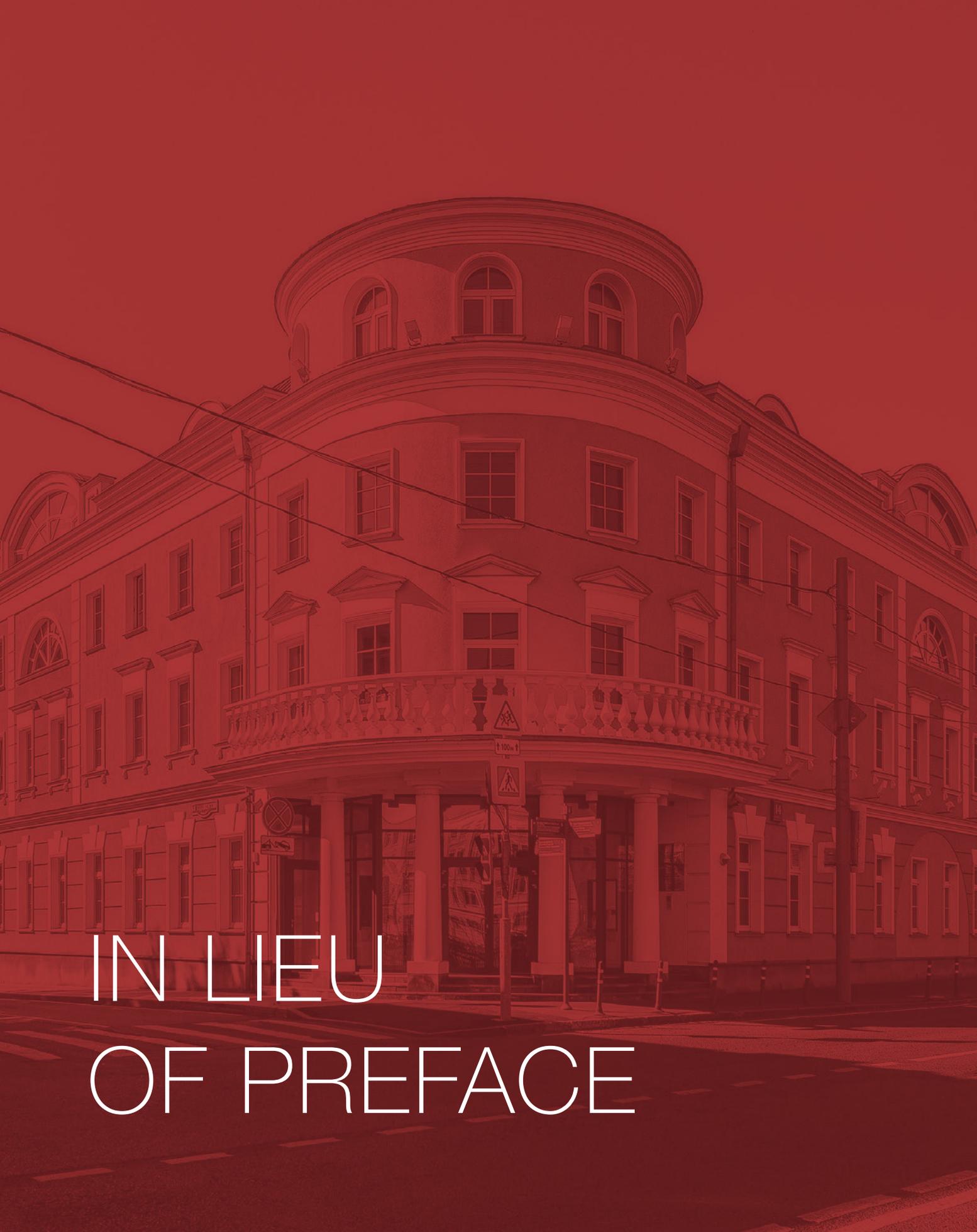
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# IN LIEU OF PREFACE



Yulia Mullina

Director General of the Russian Institute of Modern Arbitration  
Executive Administrator of the Russian Arbitration Center

Anyone who had a chance to work on a new project, whether it be a law firm, arbitral institution or anything else, definitely remembers how the project began.

We started our work on the Russian Arbitration Center in the beginning of 2016. We had no office, no team, no arbitration rules (we wrote the first Rules on Arbitration of Domestic Disputes in the summer), no logo, and at the start we even had no name, as it usually happens. We were designing them having no experience and, strictly speaking, no reference in Russia, no established arbitration field.

Sometimes we were joking that one day the Institute should create its journal Modern Arbitration and, maybe, even a publishing division. Sometimes we worried that nobody would believe in us, or we would fail to attract arbitrators and create a team. And, of course, we were dreaming of our own, albeit small, office, into which we finally moved only a year since we had started our work on the Arbitration Center.

In 2016, while shifting between coffee bars and having nothing but a couple of laptops, shining eyes and mad ideas, we could hardly imagine that five years later we would get where we are. We could hardly believe that we would create such a brilliant team, or that students of leading law schools would dream of getting a job not only in prestigious law firms, but also in the arbitral institution. We could hardly believe that the best Russian and international lawyers would become arbitrators under the RAC Rules. And, ironically, we could hardly believe that several years later we would actually publish books and even the Modern Arbitration LIVE News Journal. That is just a tip of this iceberg, a few examples among many others, and it all is only a beginning.

At the end of the day, the credit for everything happened to the Russian Arbitration Center over these – passing so fast – five years, goes to those who believed in the project. It goes to our arbitrators, Board's members, counsels who recommended including our arbitration clauses, students who filled moot competitions, translators of English-language works, participants of conferences and academies and, finally, to the best team worldwide. It goes to everyone who have supported and support us even through challenging times.

When we see any business, whether big or small, any figure in any report – this cannot be said often enough – there are always people behind them. That is why, on our first, albeit quite modest, anniversary, we decided to move away from the classic formal report and instead to tell more about these people, including our team, and their thoughts. And to thank again everyone for their contribution we appreciate so much.



Andrey Gorlenko  
Partner at Ivanyan and Partners Law Firm  
President of the Board of the Russian Arbitration Center

Arbitration is a process. It is the process that always has a beginning and an end, and its main value, its momentum is in people. It is professionals who know how to make decisions, get the job done and take responsibility for their actions and decisions. Parties decide to file a claim or to settle their dispute. Arbitrators decide if they have jurisdiction as well as, most importantly, they decide the case on merits and by this decision arbitration ends.

The Russian Arbitration Center is a project created by those who can make decisions and stick to them against all odds. Evidence of that is the mere fact of existence of the Russian Arbitration Center, its professional team and the multitude of projects carried out by this team. The most important indication of this is hundreds of arbitral awards, that is to say, arbitrations completed and disputes resolved.

Five years is a small, still already important intermediate step, after taking which it is time to congratulate ourselves on the goals achieved as well as to set new ambitious goals. And they will be definitely achieved, too. My wish for the Russian Arbitration Center and arbitrations under its rules is that they stay moving, leading by professional, smart and determined people.



Francis Xavier, SC  
Partner at Rajah & Tann (Singapore)  
President of the Board's Subcommittee on International Arbitration

The Russian Arbitration Centre at the Russian Institute of Modern Arbitration ("RAC") was founded in 2016 to promote and facilitate recourse to arbitration and mediation.

Those of us who have worked with the RAC since its inception can attest to its progressive, enlightened and solutions-oriented philosophy. Its commitment to excellence is reflected in the quality of its arbitration rules and in its day-to-day functioning – its optimal organisational framework, innovative e-based procedural tools and its constant quest for improvement.

We have every confidence that the RAC is well on its way to becoming one of the leading arbitration organisations in Russia and beyond.



Anna Grishchenkova  
Partner at KIAP Law Firm  
President of the Board's Subcommittee on Domestic Arbitration

I remember the IBA Annual Conference in 2016 in Washington, where I met Andrey for the first time, and he was passionately telling me about the idea of the Arbitration Center, just founded then. I believed and was inspired.

Then there was drafting of Arbitration Rules and rules on arbitration of corporate disputes, and later the invitation, unexpected to me, to become a member of the Board of the Arbitration Center. If my memory serves me right, there was even no office; there was only a group of people creating something new with fire in their eyes.

That is why it is so gratifying to look at the real results of the Arbitration Center's work five years later, which are hundreds of cases considered, including the first international disputes; dozens of moot competitions and student teams; young talents raised, the Center's employees who receive offers from the most prominent Russian and international law firms specialised in arbitration, etc.

Having watched how the Russian Arbitration Center works from the inside, including all discussions, commitment to improvements, integrity, decency and dedication of the team, I can only wish the Center all the best, more interesting projects and lots of reasons for pride and joy.

# RUSSIAN ARBITRATION CENTER: CONTINUING DEVELPMENTS



Konstantin Tsymbalov  
Junior Counsel at the RAC

An end-of-year caseload report is a crucial indicator of activities of an arbitral institution. However, there is enormous work on systematisation of data staying behind the beautiful charts and diagrams.

We were drafting our first two 'RAC in Figures' reports mostly by hand, using simple formulae in basic office spreadsheets. Practice has shown that this way becomes quite rigid once we try to introduce new criteria, as well as that it is hard for us to consider information in such a format.

Thus, we came up with the idea, obvious at its core, to digitilise this process. For the report for 2020, we already used our internal system developed specially for that. However, we decided to go further, so now we are working on digitalisation of many other internal procedures based on this system.

Nevertheless, the most important element of this project are the people who are willing to spend countless hours working on data analysis and data check in conditions they are not accustomed to. I am happy to have a chance to work in such an open-minded team excited about the idea.

”



Regina Enikeeva  
Junior Case Manager at the RAC

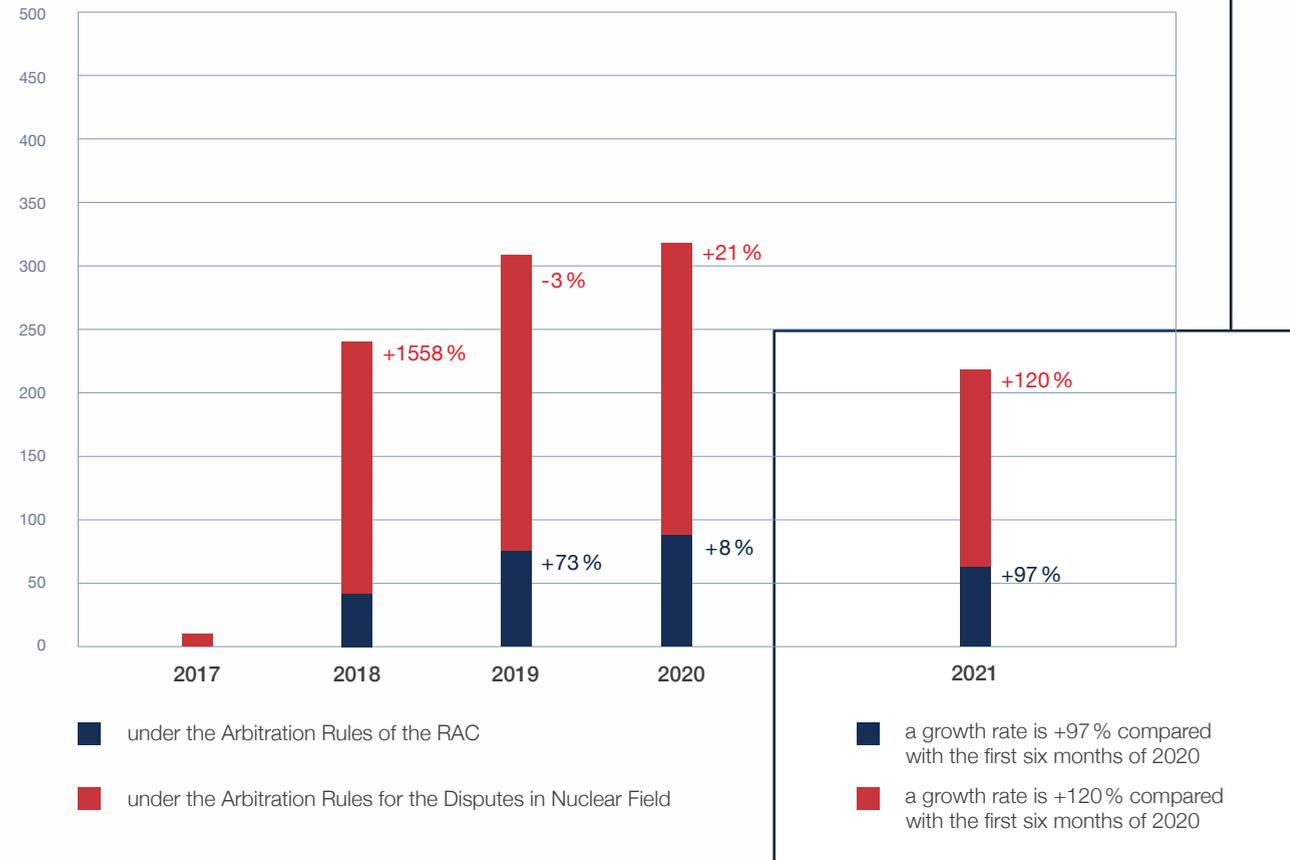
Each year we present the 'RAC in Figures' project, and while working on it we are looking through all the cases. The more claims are filed, the more complicated the process of collection and storage of all types of data regarding any case becomes. Producing the apparently dry and tedious statistics, we are always trying to find creative solutions to the methodology, criteria and characteristics of calculation, thinking long how to design each chart and arguing a lot. Still, as we know, truth is born in disputes, so we are always pleased to hold in our hands and to see on screen, and then to share with you something that shows positive results of the work of the whole RAC's team!

”

# AND FIGURES ARE INDICATIVE

The information is relevant up to July 1, 2021

## CLAIMS SUBMITTED



**1065** claims submitted to the RAC in total

**10** claims under the rules on international commercial arbitration

**262** claims under the rules on arbitration of domestic disputes

**96,8** BILLION ₺ aggregated value in disputes

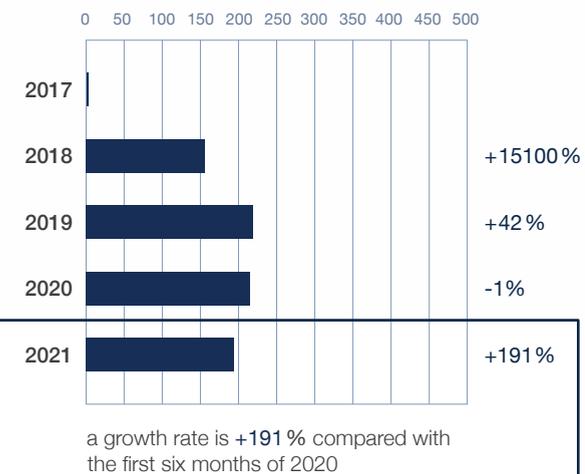


**301** cases were considered with the help of videoconferencing

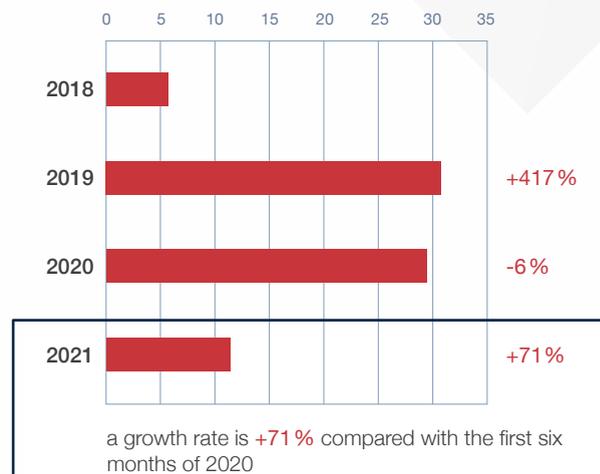
The Russian Arbitration Center is trying its best promoting eco-friendly framework of dispute resolution and seeking to minimise negative environmental impact of its activities. The RAC is also an institutional supporter of the Campaign for Greener Arbitrations, which aims to significantly reduce the carbon footprint of the arbitration community

## ARBITRAL AWARDS

ARBITRAL AWARDS



ARBITRAL AWARDS ON AGREED TERMS



**771** total amount of arbitral awards rendered in the RAC

**78** arbitral awards on agreed terms

## AVERAGE TIME LIMIT BETWEEN FILING OF CLAIM AND ARBITRAL AWARD

**89** days expedited procedure

**140** days standard procedure

# ARBITRATORS OF THE RAC

2016 → 32

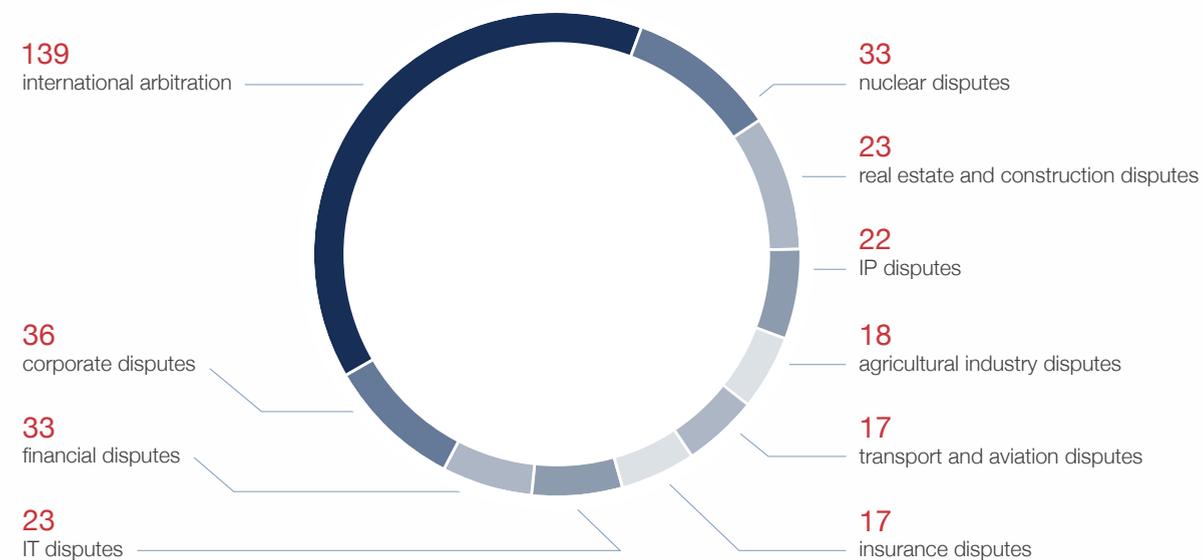
Recommended list of arbitrators

2021 → 448

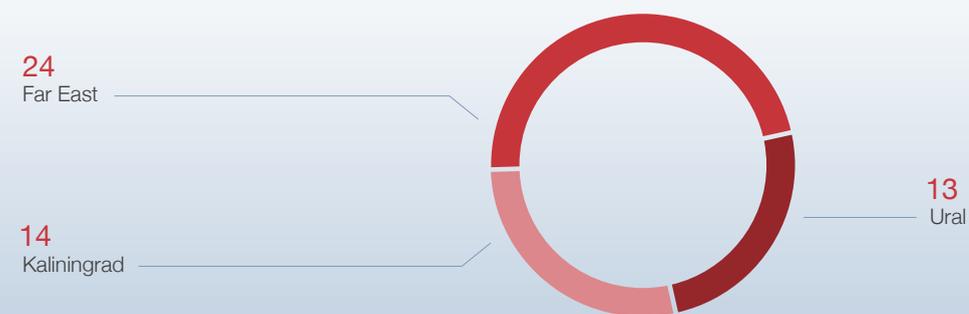
Recommended list of arbitrators

10 specialised databases  
3 regional databases

## 10 SPECIALISED DATABASES

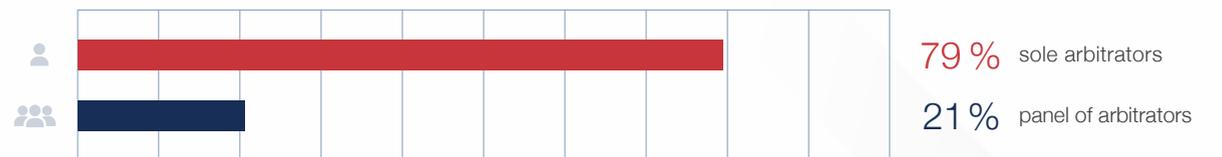


## 3 REGIONAL DATABASES

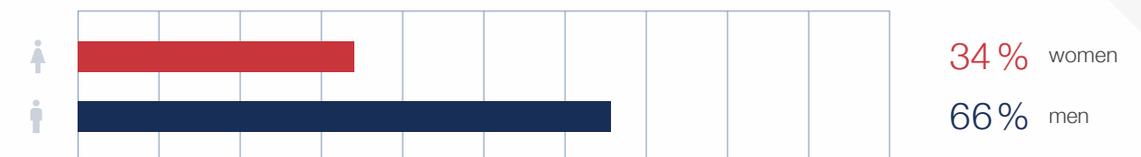


# ARBITRATORS CHOSEN OR APPOINTED IN THE RAC PROCEDURES

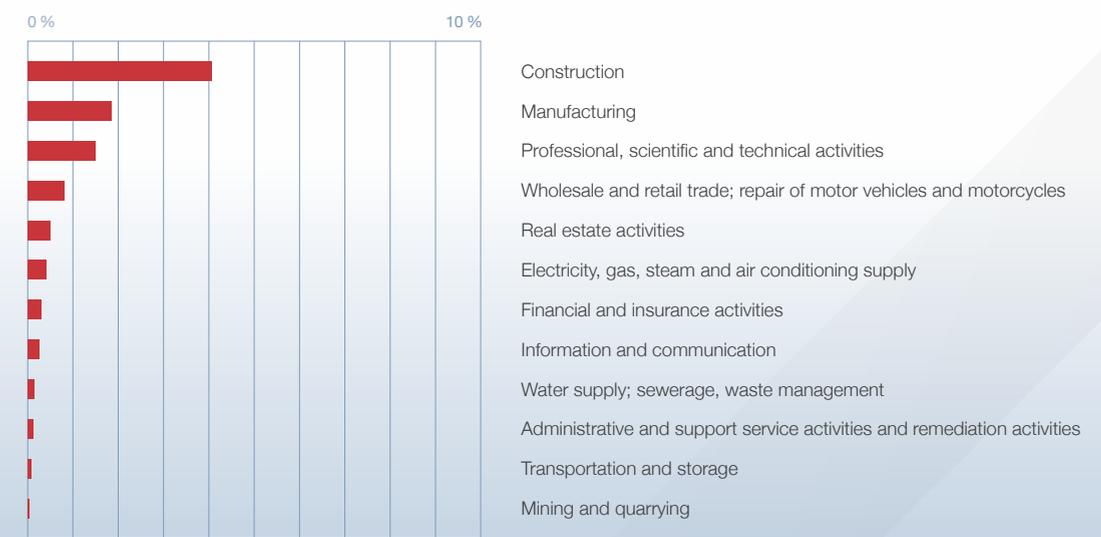
158 arbitrators including from the UK, USA, Germany, Latvia, France and Switzerland



## PARTICIPATION OF MEN AND WOMEN AS ARBITRATORS



## ECONOMIC SECTORS OF THE DISPUTES

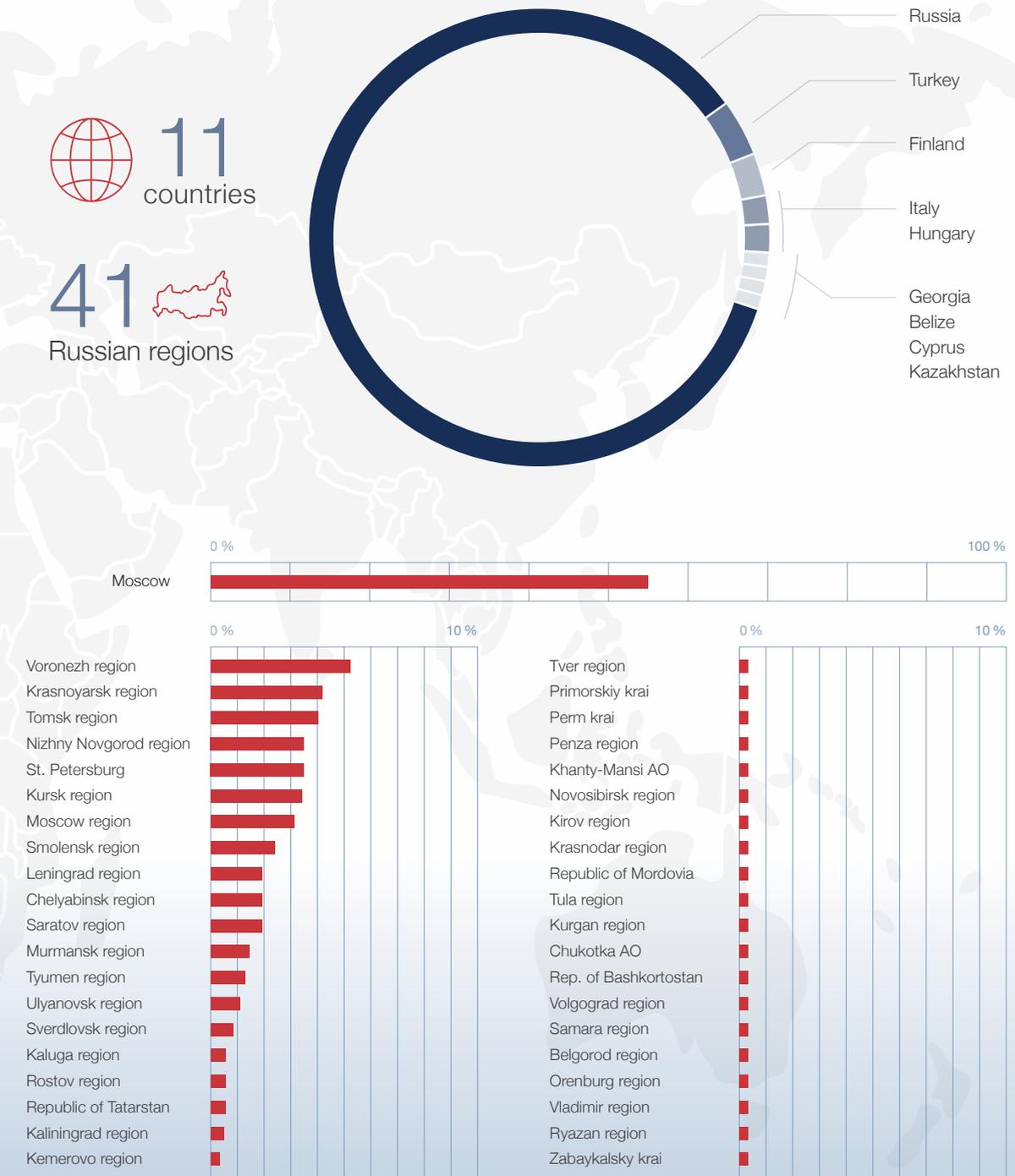


# GEOGRAPHY OF ARBITRATORS

included in the recommended lists and databases of arbitrators

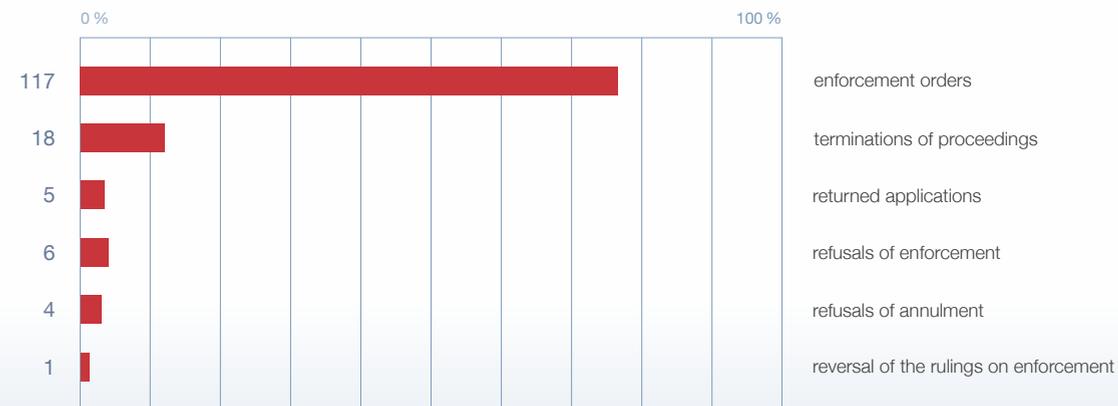
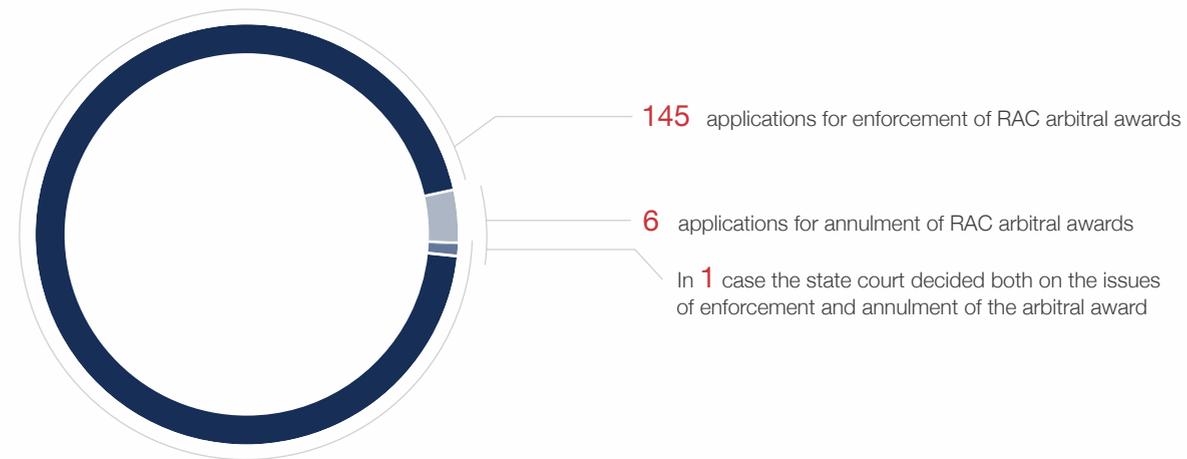


# GEOGRAPHY OF PARTIES



# ENFORCEMENT OF RAC'S ARBITRAL AWARDS IN RUSSIAN COMMERCIAL COURTS

**100 %** enforceability of RAC's awards      **150** cases in state courts



- > All the refusals of enforcement and reversals of the rulings on enforcement were connected with voluntary execution of the arbitral awards
- > The applications on enforcement and challenge of arbitral awards were returned due to the relevant parties' requests or defects of the applications
- > The terminations of proceedings were due to withdrawal of the applications or to existence of the identical cases



**Mikhail Makeev**  
Junior Case Manager at the RAC, participant of RAC in Figures project

I have been working on the analyses of enforcement of the RAC's awards since my first month in the RAC, and over this time, I have a chance to see the value of this work. A picture of arbitral proceedings is not full when it disregards the stage of enforcement or challenge of arbitral awards. Indeed, this stage shows how perception of arbitration by the state courts is evolving. Even though the arbitral institution, as a non-party, cannot intervene in the process of enforcement or challenge of the arbitral awards, it can take into account the position of the enforcement bodies while developing the arbitration rules and performing its administration functions.



# THE BOARD OF THE RUSSIAN ARBITRATION CENTER

The RAC's Board is an appointing committee, which includes experts highly qualified in the area of law and arbitration and having impeccable professional credentials.

The first Board was elected in the summer of 2016 and included five experts, among which are Yury Pilipenko, Roman Bezenko, Viktor Batsiev, Alyona Kucher and Dmitry Stepanov. In the beginning of 2017, Anna Grishchenkova, Rustem Miftakhutdinov, Alexander Sergeev and Elena Uksosuva joined the Board.

In 2019, the first partial rotation of the Board and its expansion up to 14 members took place; within the new Board, two subcommittees – on domestic and international arbitration – were established.



**Andrey Gorlenko**  
President of the Board



**Anna Grishchenkova**  
President of the Subcommittee  
on Domestic Arbitration



**Francis Xavier, SC, PBM**  
President of the Subcommittee  
on International Arbitration

## SUBCOMMITTEE ON DOMESTIC ARBITRATION



**Anna Grishchenkova**  
Partner at KIAP Law Firm



**Andrey Gorlenko**  
Partner at Ivanyan & Partners  
Law Firm



**Mikhail Ivanov**  
Partner at Dentons



**Yury Pilipenko**  
President of the Russian Federal  
Chamber of Lawyers



**Elena Uksusova**  
Professor at Kutafin Moscow State  
Law University (MSAL)



**Anton Asoskov**  
Professor at Lomonosov Moscow  
State University (MSU)



**Andrey Panov**  
Counsel at the Moscow office  
of Allen & Overy



**Dmitry Stepanov**  
Partner at Egorov Puginsky  
Afanasiev & Partners

# SUBCOMMITTEE ON INTERNATIONAL ARBITRATION



**Francis Xavier, SC, PBM**  
Partner at Rajah & Tann (Singapore)



**David W. Rivkin**  
Partner at Debevoise & Plimpton  
LLP (New York, USA)



**Anna Grishchenkova**  
Partner at KIAP Law Firm



**Prof. Dr. Klaus Peter Berger, LL.M.**  
Chairholder Professor at University  
of Cologne



**Neil Trevor Kaplan, QC, JP,  
CBE, SBS**  
Independent International Arbitrator



**Anton Asoskov**  
Professor at Lomonosov Moscow  
State University (MSU)



**Mikhail Ivanov**  
Partner at Dentons



**The Right Honourable Dame  
Elizabeth Gloster, DBE, PC**  
International commercial arbitrator  
at One Essex Court (Temple, London)



**Anton Asoskov**  
Member of the RAC's Board  
Professor at Lomonosov Moscow State University (MSU)

As is known, arbitration is good insofar as the arbitrators involved in it are good. On my personal note, the quality of arbitration also depends on the quality of managing bodies and administrative office of an arbitral institution that administers the proceedings. The RAC has all the necessary elements for the success.

First, it built a pool of leading arbitrators included into the recommended lists, among whom, in a balanced manner, are private legal practitioners, researchers and academicians, retired judges. Besides, while appointing arbitrators, the Board is not afraid to look beyond the recommended lists, so it engages a wide range of specialists in dispute resolution.

Second, the managing body, the Board of the RAC, includes highly reputable international and Russian experts whose knowledge and experience can ensure that the most complex procedural issues regarding administration of arbitration will be addressed competently.

Third, the Administrative Office of the RAC is a well-coordinated young team, which is always eager to assist both party's representatives and arbitrators.

All of this allows to offer end users a professional site for resolution of a wide range of disputes and to look to the future with optimism.



# PUBLICATION OF PRACTICE: ANOTHER STEP TOWARDS TRANSPARENCY

The screenshot shows the website interface for the Russian Arbitration Center. At the top left is the logo and name 'Russian Arbitration Center' with the subtitle 'at Russian Institute of Modern Arbitration'. A search bar and menu icon are on the top right. The main heading is 'Arbitral awards and orders'. Below it is a filter section with dropdown menus for 'Document type', 'Arbitrators', 'Applicable rules', 'Rules edition', 'Place of arbitration', and 'Tags'. There is also a 'By document date, new first' dropdown, a 'Clear' button, and a 'Search' button. Below the filters, it says '96 documents found' and 'Show: 10 50 All' with navigation arrows. Two results are shown:

1. Arbitral Award	Arbitrator	Lomakin Dmitriy
14.09.2021	Place of arbitration	Russia, Moscow
	Procedure	standard
	Applicable rules	domestic disputes
	Rules edition	21.01.2019
	Tags	COVID-19, forfeit reduction, alternative arbitration agreement.

2. Arbitral Award	Arbitrator	
07.09.2021	Place of arbitration	Russia, Moscow
	Procedure	standard
	Applicable rules	domestic disputes
	Rules edition	21.01.2019
	Tags	COVID-19, forfeit reduction

Confidentiality is a value we share. However, we also understand that unavailability of final awards or orders creates difficulties for researchers, makes it almost impossible to deal with the transparency and foreseeability of the arbitral institution's activities, does not allow assessing legal risks.

Since July 2018, the Russian Arbitration Center has been publishing on its official website awards and orders that are rendered in the cases administered by our team, and that are most notable from a legal perspective.

In May 2020, we renewed the project on practice publication significantly. In line with the current trends, we started

publishing the whole texts of awards and orders, while complying with the confidentiality requirements stipulated by the Arbitration Rules.

The publication of anonymised awards and orders is a step towards increasing credibility and popularity of arbitration; it gives an opportunity to learn how the Arbitration Rules apply as well as to examine the conclusions made by arbitrators on the key issues of applicable law and procedural rules.

[You can find the practice here](#)



**Elizaveta Mikaelyan**  
Case Manager at the RAC, project lead

When we began the project, to create something that did not exist was not the only important thing for me. As far as I was concerned, there were two main requirements the project should meet: a) it should be a substantial value for users; and b) it should be intuitive and easy to use; any button, any option should have a reason to be placed on the screen and then play its role.

On the day of announcement, while getting congratulations and first feedback from the colleagues, RAC's friends and even random people, I calmed down and realised that we were moving in the right direction. We have created something the community really needs today.

Indeed, we drew inspiration from other Russian and international colleagues, so we did not pioneer the very concept. We were learning from the existing experience we could apply in our path, creating our ideas. That is the task for anyone, who is not the first, to explore what has been there for a while and to redouble its efficiency.

I believe the project will allow making arbitration more accessible, tangible and comprehensible for economic agents looking for new user-friendly ways to resolve their disputes. Thanks to detailed descriptions of arbitral proceedings in the RAC's awards, perspective users can better understand what the procedure looks like and how the Arbitration Rules apply in practice.

# ARBITRATION RULES 2021

## What is new in the RAC's rules 5 years later?

2020 will be remembered as the Covid year. Yet, the pandemic allowed us to fully assess to what extent our rules and procedures were useful. Taking into account the lessons learned, in June 2020, the RAC's teams began working on the new Arbitration Rules 2021.

It does not mean that the Rules 2017 have become outdated. For more than three years, we have been administering, and arbitrators have been resolving the cases under the Arbitration Rules 2017, and they have never been the subject of significant complaints. That was the Arbitration Rules 2017 in force when we were applying for the status of a permanent arbitration institution; one year later, we started administering our first proceedings under these rules. Over three years, we almost learned their provisions by heart.

Step by step, we were developing and improving our practices, while a number of cases was gradually growing. So, in 2020, we finally decided to conduct the examination of our rules and procedures involving the Dechert arbitration team from London, Washington and New York. The comments, given by experts led by Arif Hyder Ali, partner and co-chair of Dechert's International Arbitration Group, directed our work and provided the basis of the new Arbitration Rules 2021.

# KEY NOVELTIES OF THE ARBITRATION RULES 2021\*



## Commencement of Arbitration by a Short Request for Arbitration

The Arbitration Rules 2017 provided for the opportunity to commence arbitration in two different ways, by filing either a short request for arbitration or a claim which includes a detailed position.

In practice, as a result, either parties did not know of such an opportunity to split their procedure into two stages, or they just followed the more conventional way and filed the claim.

To avoid this confusion, the Arbitration Rules 2021 by default consider any submissions made by the claimant and the respondent

at the commencement stage as the request and the answer to request. Thus, the parties can exchange their detailed memoranda (claim and response) in any case after constitution of the arbitral tribunal according to the procedural schedule.

The Arbitration Rules 2021 also provide that these first submissions (the request and the answer to that) will be deemed as the claim and response automatically, if the parties do not file their separate detailed memoranda after the tribunal's constitution.



## Presiding Arbitrator is Chosen by Co-Arbitrators by Default

As a default rule, the Arbitration Rules 2017 provided that both sole arbitrators and presiding arbitrators shall be appointed by the RAC's Board. However, we are witnessing more and more arbitration agreements according to which a presiding arbitrator shall be chosen by co-arbitrators.

The caseload grows rapidly, and with that, the workload of the Board, so, to avoid longer

time limits for appointing process, we decided that the presiding arbitrator would be chosen by the co-arbitrators by default.

The Arbitration Rules 2021 also grant to the Board an authority to reject in exceptional cases the candidates, whether nominated by the parties or co-arbitrators.

\* In June-July 2021, the RAC published a draft of the Arbitration Rules 2021 and launched the public consultations. The final text of the Arbitration Rules 2021 may slightly differ.



## More Flexible Expedited Arbitration Procedure

Chapter 7 of the Arbitration Rules 2017 on expedited arbitration included a number of mandatory provisions, *inter alia* the upper threshold for a value of claim (30 mln Rubles for domestic disputes/ 500 thousand US dollars for international arbitration); appointment of a sole arbitrator; absence of hearings; mandatory procedural schedule; etc.

The Arbitration Rules 2021 provide for more flexible regulation of the expedited arbitration. First, a claim of any value may be referred to the expedited arbitration. Second, the parties may agree that their disputes shall be considered by three arbitrators. Finally, unless the parties expressly agree otherwise, in some cases the hearings may be held even under the expedited procedure.



## New Provisions on Interim Measures

The Arbitration Rules 2021 are the first rules of the Russian arbitral institution that allow appointing an emergency arbitrator to decide on emergency interim measures. Such a mechanism has been existing for years in the leading international arbitral institutions, but it has not been existed so far in Russia.

the party may file an additional claim for awarding a monetary amount for non-compliance with the interim measures (*astreinte*-like mechanism). The party obtains such a right under two conditions: first, the interim measures shall be granted or confirmed by the arbitral tribunal; second, the parties shall agree upon this mechanism in their arbitration clause.

Besides, the Arbitration Rules 2021 suggest the parties using an instrument under which



## Third-Party Funding

The Arbitration Rules 2021 expressly provide for the third-party funding mechanism. The Rules on Arbitration Fees and Arbitration Costs include the provisions on disclosure of the existence of the TPF agreement and the funder's identity.

the task force was created to conduct the research on Third-Party Funding (TPF) in Russia. The task force includes the leading Russian and international legal experts in arbitration. The research is conducted with the support of the RIMA.

The issue of TPF is now on the agenda of the arbitration community. In the spring 2021,



Ekaterina Baliuk  
Case Manager at the RAC, member of the Arbitration Rules 2021 working group

Arbitration rules are always a heart and soul of an arbitral institution, a reflection of its established practices and aims.

The RAC is its Arbitration Rules that are pushing this young and dynamic institution further. We have been improving the procedures in the RAC to make arbitration more convenient and fairer for the parties. That is why the Rules contain concepts well-known to the parties and arbitrators as well as novelties for the Russian market, which we introduce to 2021 edition.



# ONLINE ARBITRATION: IN TUNE WITH THE TIMES

Today, in the context of rapid digitalisation of the modern society, the arbitration world shall keep in step with the times. The Russian Arbitration Center always aims to give maximum opportunities for conducting arbitral proceedings online, as well as to minimise the routine tasks for our team.



## Commence arbitration

### Parties to arbitration

Claimant

Respondent

IN, OGRN or Name of the company

You can specify the respondent later

### Contact details

Claimant

Respondent

E-mail

Phone

After clicking Continue a confirmation link will be sent to your email address

I hereby give consent for my personal data to be processed in accordance with the Federal Law "On Personal Data" No. 152-FZ. I also agree to

Show more

Continue

The Online System is a web-based platform accessible via browser, which gives an opportunity to take part in arbitration from all around the world.

We do our best to provide all participants of arbitral proceedings with useful and prompt means of interaction. **We use e-mail for all the correspondence and exchange of documents in the cases administered by the RAC, while the hearings can be held via the video-conferencing services.**

In addition to e-mail, the parties and arbitrators in the cases administered by the RAC can take advantages of online arbitration using the unique Online System of Arbitration. **Besides, the parties to ad hoc arbitration or another institution's arbitration can also use the Online**

**System in accordance with the Ad Hoc Rules issued by the RAC in October 2019.**

In 2017, the Online System won first place at the **Skolkovo LegalTech Leader**. The System was recognised as the best solution for legal automation among 75 applications filed by legal firms and companies' legal departments. While automating most of technical tasks, the Online System allows reducing time spent for administration by 40 % without using additional resources, which played a key role for jury members in choosing the winner.

## USABILITY AND CONFIDENTIALITY



The Online System of Arbitration allows filing a claim within minutes, following its course online, working with the case file, calculating fees and monitoring costs.



Access to a case file in Online System of Arbitration is granted to a representative only after verification of his/her power of attorney.



It is a convenient solution for arbitral institutions as it accumulates information on all the cases being considered, allows contacting parties in a prompt way as well as ensures the high standards of confidentiality of arbitration.



The server on which the data of Online System of Arbitration is stored in the specialised data center "DataSpace", the most secure private sector data center in Moscow, which has a certificate of compliance with the Tier III Operational Sustainability-Gold standard of Uptime Institute, as well as certificates Tier III Facility and Tier III Design.



With respect to exchanging documents and storing case files, Online System of Arbitration provides a higher standard of data protection than e-mail or non-specialised cloud storages.

# FURTHER DEVELOPMENT OF THE ONLINE SYSTEM

In October 2018, we announced the English version of the Online System. Users are allowed to choose a language of the System's interface and automatic notifications. The language of the System does not affect the language of arbitration; all the documents are uploaded to the System in the language chosen in accordance with the arbitration agreement.

Since June 2021, there has been an opportunity to organise and hold hearings within the framework of the Online System. Still, those who involved in arbitration may agree on using any alternative videoconferencing system.

We are planning to continue developing and updating the Online System. Among our forthcoming aims are:

- to change the System's design to make it more user-friendly;
- to implement the speech-to-text technologies to prepare hearing protocols more efficiently.



**Konstantin Tsymbalov**  
Junior Counsel at the RAC

Since my first day in the RAC, the Online System has been always among my responsibilities. Initially, I dealt with digitalisation and upload of documents, later I began taking part in development of our technical tasks. Today I, as a part of a wonderful team, am determining its course of development.

I believe that the System is valuable to the extent that it helps people to simplify their processes. And in this regard, I am truly pleased to see the results of our work and the positive feedback. It means that someone must need it.

I would like to thank anyone who contributed to the creation and development of the Online System. For us as lawyers, working on the online platform is not something we got really used to. Therefore, this experience becomes even much more important!



**Regina Enikeeva**  
Junior Case Manager at the RAC

When starting our work on the Online System, we could hardly imagine how the development engineers worked; since, due to our unexpected interest in LegalTech, at one point all our project team started using 'technical' language in our daily conversations. There was no misunderstanding when someone mentioned bugs and features, we were fixing and implementing them, rolling out updates, performing Technical Design Specifications, again and again. The Online System is getting more informative and friendly both for users and the Administrative Office, and we have a lot of ideas how to improve this tool in the future.



**Konstantin Kroll**  
Partner at Dentons, solicitor, Attorney at Law, LL.M., FCI Arb, arbitrator at the RAC

The Online System of the RAC is rightly the best among the Russian arbitral institutions. The system for online hearings has been tested during the pandemic and, in my experience, it works splendidly.

I suppose the online hearings will be getting more and more in demand among parties even when the pandemic is over, and the RAC shall continue investing in the cutting-edge technologies which enable the online hearings.



**Maria Erokhova**  
Head of the Department of Civil and Arbitrazh Procedure of the Faculty of Law at Moscow School of Social and Economic Sciences (MSESES), Attorney at Law, LL.M., Ph.D., arbitrator at the RAC

During the pandemic, the RAC promptly moved the proceedings to online, so we did not have to postpone hearing because of the lockdown in the spring 2020.

The RAC has a user-friendly website as well the Online System. To fund the case documents, one just needs to click several buttons, and thus all the materials provided by the parties become available to the arbitrator. The parties have the same option.



# THE ARBITRATOR'S FEEDBACK ON THE RUSSIAN ARBITRATION CENTER

As we have often mentioned, the core of any project is people. With regard to the arbitral institution, it is the arbitrators who bore the greatest responsibility and perform the most important task of considering disputes.

Over three years of administration of arbitration, more than 158 unique arbitrators, leading specialists from Russia and abroad, have taken part in the RAC's proceedings.

Each year, our team gets very valuable work experience as well as recommendations regarding the procedure. We took many of them into account while drafting the Arbitration Rules 2021.

Today we gathered here the arbitrators' feedback on how they see the RAC's project in general.



**Maria Lyubimova**  
Attorney at Law, Head of International Arbitration and Cross-Border Disputes  
Practice at Regionservis, LL.M.

The Russian Arbitration Center is a community of young and proactive professionals who are passionate about ideas of arbitration and who push the system of alternative dispute resolution forward not only in words, but also in deeds. The great educational work carried out by the RAC in cooperation with the leading academic and other professional institutions, allowed the RAC in 5 years, quite a short period in legal terms, not only to gain the reputation of a new and very professional arbitration forum, but also to become one of the systemically important arbitration centers in Russia.



**Iliya Matantsev**  
Judge (retired) of Federal Arbitrazh (Commercial) Court of Ural District, Russia, Ph.D.

I suppose being a sole arbitrator in the proceedings administered by the RAC allowed me to deepen my knowledge in practical application of provisions of the Federal Law on Arbitration and the Arbitration Rules.



**Konstantin Kroll**  
Partner at Dentons, solicitor, Attorney at Law, LL.M., FCI Arb

I have been acted as arbitrator at the RAC since 2017, and now I am considering there my third case as a sole arbitrator.

It has always been a great pleasure for me to work with the RAC in terms of the professionalism as well as collegial relations with the RAC's team.

What, in my view, makes the RAC special and different from the other Russian arbitral institutions?

- The RAC attracts a wide range of arbitrators, including the leading international experts, young aspiring arbitrators, practitioners, specialising not only in procedural law, but also in substantial law and transactional issues. As a result, the RAC's list of arbitrators may be called the most diverse, which, of course, meets the interests of parties to arbitration administered by the RAC.
- The RAC contributes a lot to the development of arbitration in Russia. There are the Russian Arbitration Day, cooperation with Legal Academy, organisation of conferences, including in regions, publishing of the Russian translation of the book by Gary Born, as well as many other initiatives.
- The RAC/RIMA became the pioneer of cooperation with the Chartered Institute of Arbitrators in London (CI Arb) in the Russian field, and it hosts the CI Arb courses which allow Russian participants to gain unique knowledge from the leading international experts, as well as to become the members of CI Arb, the oldest and the most respectable institute which gathers thousands of leading experts in arbitration from all over the globe.
- The RAC is developing its divisions in the Russian regions, including the most remote areas.
- The RAC's team is highly skilled. It is always a great pleasure, both personally and professionally, to work with the colleagues from the RAC. Everything is accurate, efficient and prompt. The RAC's arbitrators always can receive support from the Administrative Office at the highest level.
- The RAC Rules, including the rules on arbitration of corporate disputes, are the most developed, if to compare to other Russian arbitral institutions, and the RAC continues to further improve them.
- The RAC's activities are transparent, it prepares the annual reports which are intelligible and illustrative, following the leading international standards.

I am glad to note that my clients, including the leading Russian market players, the biggest banks and corporations, are increasingly choosing the RAC also for the most complicated and major projects and contracts, which is a great achievement for a relatively young (just 5 years!) arbitral institution.



Nikita Kondrashov  
Counsel, Axioma

The RAC feels more than confident in competition with other Russian arbitral institutions, despite being rather “young”. Thanks to the efforts and skills of the RAC’s Administrative Office, it is easy and enjoyable to serve in the arbitrations administered by the Center, and the case management corresponds to the level of the leading international arbitral institutions.

It is also noteworthy that in a relatively short period of time the team of the RAC and RIMA has managed to make the RAC well-known not only in Russia, but also abroad. Now most of the leading world-level experts in arbitration are aware of the RAC’s activities, and a significant number of them are included in the RAC’s lists of arbitrators, while the RAC is often being considered as one of the most reputable arbitration forums in Russia and CIS.

Let me conclude by saying that the RAC and RIMA have something really admirable for many other institutions, namely the team of young professionals who are passionate about their project. I think that is a reason why the RAC and RIMA have already become so successful and highly reputable. I also sincerely hope it will be the foundation for even more success of the RAC and RIMA in the nearest future.



Natalia Gulyaeva  
Office Managing Partner at Hogan Lovells (CIS), PhD

A serious approach to the organisation of work, highly qualified arbitrators and friendliness of the team in general are the RAC’s calling card. I wish the Center more future anniversaries!



Peter Pettibone  
Retired Partner at Hogan Lovells, FCI Arb, International Arbitrator

I congratulate the RIMA and RAC team on the 5th anniversary of the Russian Institute of Modern Arbitration and the Russian Arbitration Center. You have accomplished much in these five years – developing a set of modern and efficient arbitration rules and practices, including your innovative online platform, conducting arbitrations efficiently and, perhaps most importantly, educating lawyers and law students in Russia and elsewhere in the world in the contemporary practices of international arbitration through sessions at the Academy and conducting moot arbitrations. I have enjoyed working with you and look forward to working with you over your next five years.



Eva Kalnina  
Arbitrator at Arbitration Chambers law firm

My experience with RAC has always been very positive. As an arbitrator in a RAC case, I always received prompt and efficient assistance. I have also very much enjoyed participating in various events and conferences organised by RAC.

In a relatively short time, RAC has established itself firmly in the Russian market and is making a very welcome contribution to the development of arbitration in Russia and beyond.



Dmitry Lomakin  
Professor of the Department of Civil Law of the Faculty of Law at Lomonosov Moscow State University (MSU), Attorney at law, LL.D.

A period of five years is quite short; still it is sufficient to assess the preliminary outcome. Perhaps, the very idea of creating the institution for commercial arbitration, which can compete with the ICAC at RF CCI on equal terms, seemed fantastic. Indeed, much work lies ahead for that, but even now, after five years of the RAC’s activities, it is fair to say that nothing about this idea is unreal. I would like to note the well-organised teamwork of the specialists who support administration of arbitral proceedings. The mechanism of administration runs so smoothly, that even a Swiss watch could envy its accuracy. The international cooperation activities are quite impressive, including organisation of conferences, involvement of international experts, joint publications, etc. However, there is no time to slow down. The RAC is at the very beginning of its journey, and its continuation shall be no less successful than its five-year beginning.



Sergey Denisov  
Deputy Chairman of the Council of the Private Law Research Centre under the President of the Russian Federation named after S.S. Alekseev, Ph.D.

I am glad to work with the Russian Arbitration Center. All the RAC’s specialists I had a chance to interact with in the course of resolution of disputes are not only good at their job, but also well cultured and benevolent. It is equally true both of the head office and the division for disputes in the nuclear industry.

The administration of arbitration is also at a high level. I think the RAC has very good prospects to become a leader in this field.



**Maria Erokhova**

Head of the Department of Civil and Arbitrazh Procedure of the Faculty of Law at Moscow School of Social and Economic Sciences (MSSES), Attorney at Law, LL.M, Ph.D.

5 year ago, an arbitral institution, which would later become the Russian Arbitration Center, was founded at the Russian Institute of Modern Arbitration. I have been in the list of arbitrators since the earliest days of the Center. I am very impressed by its activities, and it is all the work of the Administrative Office of the Center!

The cases are heard in the modern premises in the center of Moscow. Once you become an arbitrator, the Administrative Office proposes to appoint an assistant, who is doing an excellent job in dealing with technical tasks, while the only arbitrator's task is to resolve a dispute.

All these advantages are the result of teamwork of the Administrative Office.

On the fifth anniversary of the Center, I would like to wish all the members of the Administrative Office good luck and new ideas on how to improve and develop the project!



**Pavel Bulatov**

Counsel at White & Case Law Firm, FCI Arb

I would note two things in my feedback, which I liked very much serving as an arbitrator. The first is a quick response of case managers to any case documents received, which allows shortening the duration of arbitral proceedings. The second is the use of online workflows with the developed database of case files that facilitates the work and reduces labor costs of all participants of the proceedings.

I wish the RAC more international, interesting, complicated and large cases and further success in the future.



**Alexander Dolya**

Partner at the Moscow Bar Association «Diktatura Zakona», Head of International Disputes Resolution Practice, Attorney at law, FCI Arb

Later last year and earlier this year, I took an appointment and considered a dispute as a sole arbitrator under the RAC's Arbitration Rules. Working with the colleagues from the RAC, assistance of the case manager, overall perception of organisation of the proceedings from taking the appointment until rendering an award, positively impressed me and encouraged to continue working together in the future.



**Leonid Kropotov**

Counsel at DLA Piper, Ph.D.

My 4-year experience of working with the RAC shows that they have assembled a truly professional team. This refers both to case management (including efficiency of online system of arbitration and case managers' work) within individual proceedings as well as to organisation of different events related to arbitration. Transparency of the RAC and its constructive approach with regard to the Arbitration Rules and suggestions on how to improve administration of arbitration are worth noting specially, as these are not very common among the Russian arbitral institutions.

Finally, the RAC's contribution to popularisation of arbitration among students and young lawyers by holding numerous moot competitions, seasonal academies and seminars cannot be overstated.



**Pavel Sementsov**

Co-Chair of Restructuring and Bankruptcy Practice at Regionsservis

The Russian Institute of Modern Arbitration (RIMA) and the Russian Arbitration Center (RAC), first of all, for me are synonymous with a team of proactive and motivated professionals. They can handle anything. They bravely realise their ideas and are always ready to help in any undertaking aimed at development of arbitration in Russia.

As an arbitrator at the RAC, I may note the excellent performance of the Center's administrative functions. Even during the lockdown in April 2020, the RAC's staff managed to stay connected with an arbitrator to ensure ongoing support of dispute resolution.

The RAC's Online System of Arbitration is extremely easy to use, which makes it one of the best tools in this area.

My congratulations to the RIMA and RAC on the anniversary! I wish all the RIMA/RAC's team to achieve all the goals set and to stay eager while moving towards them. Stay healthy! Onward and upward!





**Galina Kudeneeva**  
Judge (ret.) of Tenth Arbitrazh (Commercial) Court of Appeal

The Russian Arbitration Center at the Russian Institute of Modern Arbitration has been developing for five years through the enormous work done over this period, both on establishing the institutional framework and accumulating practice in resolution of private law disputes.

As I have much experience in resolution of such disputes in the commercial court, at first I used to compare unintentionally the procedure and hearings in the state courts and in arbitration. Much was unusual and different from the commercial (arbitrazh) courts. I would like to point out several differences.

First, in the commercial courts, all information on disputes receives, parties and nature of claims is available, so are the court rulings (they are published on the Internet); court hearings are most commonly open to public.

In arbitration, confidentiality is an important principle (all information is uploaded to the Online System of Arbitration, which is not accessible for non-participants). Arbitrators are bound by the principle of confidentiality in any circumstances.

Second, in the commercial courts, all the terms (for preparation for the trial, scheduling of hearings, submission of additional documents, appointment of experts, etc.) are imposed by judges; a party bears the risk of failure to provide the documents within a specified time.

In arbitration, the principle of equal treatment of parties and the right of any party to be heard are strictly observed. To that end, reasonable terms for submission of procedural documents, for response to any application are preliminarily negotiated with the parties (thus the Timetable of Arbitral Proceedings is prepared).

Third, in the commercial courts, parties address the court standing up; in arbitration, parties usually plead their case sitting.

Fourth, in the commercial courts, witnesses are warned against a receipt of their responsibility for refusing to testify or for knowingly giving false testimony under Article 307, 308 of the Russian Criminal Code.

In arbitration, a witness is warned only of the fact that all the information is confidential and forbidden to disclose. Besides, witness testimony may be submitted by any party as a written statement verified by a notary or as a written interview conducted by a notary or an attorney (accompanied by an audio recording of the interview in electronic form).

Fifth, in commercial courts, a resume part of a ruling is pronounced at the court hearing; the full text of the ruling is prepared by the judge within the terms prescribed by the Russian Commercial Procedural (Arbitrazh) Code.

In arbitration, a resume part of an award is not pronounced; parties are notified that the award will be prepared and sent within the term of arbitration established by the Arbitration Rules.

Of course, the specific features of arbitration required examination of all the sources of regulation in the Russian Arbitration Center. Four-year period of working together



**Dmitry Davydenko**  
Associate Professor of the Department of Private International and Civil Law at the Moscow State University of International Relations (MGIMO), Ph.D.

I had the best experience of working with the RAC's team. Their precision, discretion, tact and professionalism are noteworthy, as well as their promptness and commitment to the high performance standards. One can sense that the RAC is developing and it has enough energy and intellectual resources for that. I wish you new horizons and greater heights!



**Roman Zaitsev**  
Partner at Dentons Law Firm, Head of Dispute Resolution Practice, Ph.D.

Now it is difficult to imagine that only five years ago the legal community knew nothing about the Russian Arbitration Center at the Russian Institute of Modern Arbitration. In this relatively short period, it has come an important way contributing to its credibility, which let business entrust administration of truly complicated and significant disputes to the RAC. And it is totally justified, if to take into account the highest professionalism of the RAC's employees, which continues improving, the use of modern technologies in the area of arbitration as well as the ongoing development. It is a great honour for me to be included in the RAC's recommended list of arbitrators, and I have no doubt that significance and credibility of the RAC, including internationally, will only continue strengthening.

# RUSSIAN INSTITUTE OF MODERN ARBITRATION: GAINING EXPERIENCE

## ARBITRATION BATTLES: DEVELOPMENT OF MOOT COMMUNITY IN RUSSIA

СТУДЕНЧЕСКИЙ КОНКУРС  
ПО АРБИТРАЖУ  
КОРПОРАТИВНЫХ СПОРОВ  
ИМЕНИ В.П. МОЗОЛИНА

### Moot Court on Arbitration of Corporate Disputes Named after Prof. Mozolin: Cyberpunk, Fireworks and Virtual Masks

[read more](#)

In 2021, the Jubilee V Arbitration of Corporate Disputes Mozolin Moot Court takes place.

Each year, we publish information on a number of teams and arbitrators, finalists and best memoranda; it is available on the RIMA's website in the archive section.

In this report, we would like to say more about particular facts of the competition's life in the past five years.





### The problem of I Moot Court addressed creation of virtual masks for Instagram, but at the time of its drafting such masks had been widely used only in Snapchat

According to the case problem, Richard Milekich, one of the parties, has developed the algorithm named Faces to use it in the apps like Instagram.

As you probably remember, the business idea of Milekich became a starting point for the corporate conflict, so it is hard to imagine which fate could await this fictional brainchild. The virtual masks, to the contrary, had come to the real world in Instagram shortly before the case problem was published and, over time, they have become a huge success. Four years later, it is almost impossible to imagine what the social network used to look like before that.

### A number of arbitrators of the Final's tribunal varied from year to year...

The oral rounds of Mozolin Moot Court are usually judged by three arbitrators. However, over the years, three arbitrators, five arbitrators and – in 2019 – even seven arbitrators judged the Final round.

Among the arbitrators of the Finals were Roman Bevzenko, Dmitry Stepanov, Anton Asoskov, Oleg Zaitsev, Olesya Petrol, Vladimir Bagaev, Konstantin Kroll and other leading experts in arbitration and corporate law.

One can guess only who will be included in the tribunal of the Final of V Mozolin Moot Court...

### ...As well as a number of teams

It is hard to believe it, but in December 2017, in each round, four teams pleaded simultaneously four procedural roles: Richard Milekich, Erik Bumatov, VSK LLC and Dana Zhdanova.

This format is not quite usual for moot competitions. The teams commonly must prepare several memoranda, but in oral rounds, usually two teams, a claimant and a respondent, take part.

### During the Zoom oral rounds in 2020, one of the team members became a host

Organising the oral rounds online was a challenge not only for participants, but also for the RIMA's team. Long story short, Zoom is arranged so that any unexpected disconnection of the meeting's host does not lead to the end of the whole meeting; in this case, the host control is automatically transferred to another participant; usually, to the co-host.

During the oral rounds of Mozolin Moot Court 2020, there was a fortuitous power surge in the office of the RIMA, the Zoom meeting's host. Having fixed the Internet connection quickly, we found that neither of our colleagues, co-hosts, has host control. At that moment, there were around 500 participants of the meeting, so it could have taken a very long time to find the newly minted host. By happy accident, we managed to find the host within minutes; it turned out to be a girl from one of the teams.





**Valeria Butyrina**  
Legal Counsel at the RAC, heading the project since 2019

Mozolin Moot Court will always be literally my favorite project; no matter what I work on, I am always waiting for next spring to get down to one of the most difficult and yet exciting tasks, which is development of a moot problem for the following competition. For me, this process is creativity in its purest form, accompanied by the public interest goal. I have been involved in the project since my earliest days of work at the RAC and, though I knew very little about arbitration of corporate disputes then, I put myself into it. Now each year our team and I are trying with boundless energy to make the competition better, more fascinating and more accessible for students from all over the country.

Each year, teams and arbitrators tell us that Mozolin Moot Court is one of the most complicated and, therefore, prestigious Russian moot competitions, and, to my mind, it is fair. Mozolin Moot Competition raises controversial and under-researched issues, allowing the students to develop analytical skills, to strengthen logical reasoning and to form their own view of the issues in dispute. Moreover, it is often the experience of taking part in Mozolin Moot Court, which creates academic interest and predetermines a certain carrier choice.

I sincerely hope that, with each passing year, more and more students will try their hand at Mozolin Moot Court, and I will be lucky to see more and more shining eyes and brilliant pleadings of young professionals. In turn, we will do our best so that the competition will meet and even exceed expectations, becoming a significant step in the students' professional development.



**Konstantin Kroll**  
Partner at Dentons, arbitrator of Mozolin Moot Court  
(including arbitrator of the Final in 2019)

The RAC has organised and now conducts the unique moot court on arbitration of corporate disputes named by Prof. Mozolin. Being an arbitrator of the competition over last four years and having an opportunity to compare it with the Prof. Rosenberg Competition and Vis Moot, I can say for certain that Mozolin Moot Court is a unique event conducted at the highest level and being of great value for development of a new generation of arbitration practitioners in Russia.



**Pavel Sementsov**  
Co-Chair of Restructuring and Bankruptcy Practice at Regionservis, arbitrator of Mozolin Moot Court

The Moot Court on Arbitration of Corporate Disputes named after Prof. Mozolin is, in my view, the best moot competition in Russia. There are invariably awesome case problems, wonderful organisation and the strongest participants. Each year, I take part in this moot as an arbitrator and I see that its level is growing constantly, with regard to both the organisers and participants.



**Artem Evseev**  
Associate at Hogan Lovells, participant, coach of the winning team of Mozolin Moot Court 2020

Now the world of competitions for law students is saturated with various moot courts. Even on such a background of variety, there are competitions that cannot be missed, as they combine the following great features:

1. wonderful organisation;
2. fascinating case problem;
3. stellar pool of arbitrators.

Mozolin Moot Court seems to combine all these features. Though this competition is technically focused on corporate disputes, i.e. quite a narrow legal area, it has succeeded in receiving wide popularity among both students and arbitrators, which is truly well deserved.

I was honoured to coach a team from my alma mater, Faculty of Law of the Higher School of Economics, for this competition, and I was pleased by a truly high level of organisation of

the competition as well as by a well-developed case problem. These words of appreciation go to the wonderful RAC's team, which shouldered this task. It was a unique experience for me to try a new role of a coach after being a participant over the years of study at my faculty and an arbitrator after that, too. In practice, it may be quite a success to sit on the opposite side of the table.

But, first and foremost, I must express congratulations and admiration to my amazing team that totally deserved this victory, namely Aidar Barakov, Elsa Bayanova, Polina Supotina, Maksim Rappoport, Ekaterina Konik, Vitaly Kochetov, Vladimir Sivets. Since the competition, they have already graduated successfully from the bachelor's degree. I think it shows that the legal competitions, especially those like Mozolin Moot Court, help students to develop the skills, which are necessary for their further legal career. Moreover, in addition to these skills one can get good prizes, including internships.

That is why I would like to wish luck to all current and future participants of Mozolin Moot Court. May the Force be with you!

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**Yulia Mullina**  
Director General of the RIMA, one of the founders of Mozolin Moot Court

Today we know firsthand what it means to create a new moot competition. In 2017, when this idea initially came into our minds, it was all new: to develop rules, to organise rounds and, of course, to draft a case problem. This stage of Mozolin Moot Court remains my favorite one, it is about pure creativity and tremendous brainstorming.

This is our case problems and stories behind them that I would like to touch upon instead of an afterword.

After Mozolin Moot Court 2020, we have heard repeatedly that the case problem was based on the regrettable events in Beirut. It is not true. The case problem about the factory with the stocks of ammonium nitrate had been written long before the explosion occurred in Beirut. Drafting the case problem, we were exploring how likely ammonium nitrate used for agricultural purposes is to detonate, we were consulting even chemists we knew and, basing on that, we concluded that it was nearly impossible. Regrettably, it did happen less than two months later, in the capital of Lebanon.

This story is a stark reminder that, though the moot competitions are just games based on fictional events, there are also real disputes and processes; behind them there are real problems and conflicts, and sometimes, sadly, tragedies.

The main goal of the moot competitions in general and Mozolin Moot Court in particular is to help aspiring young lawyers to be prepared for these difficulties, as well as to give them an opportunity to gain experience which they will come in handy for protecting their real clients being in trouble.

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## New Year – New Moot: The First International Construction Arbitration Moot - ICAM)

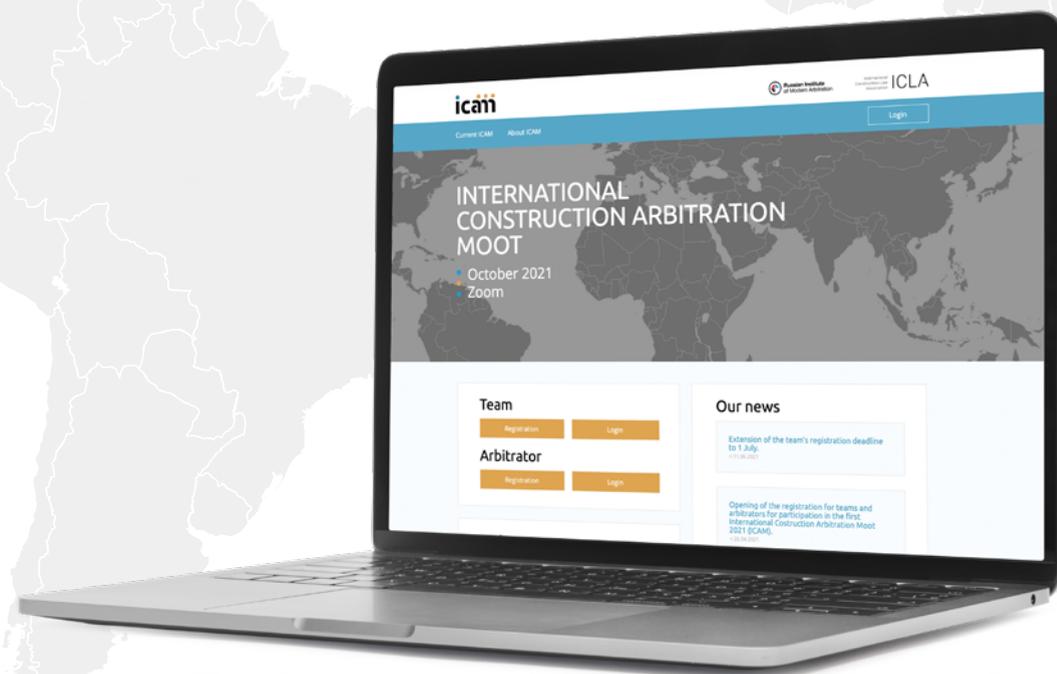
[read more](#)

In 2021, together with Nikolay Scherbakov and Wolfgang Breyer, we decided to bring to life a new project: to launch a brand-new, first-of-a-kind global competition on arbitration of construction disputes, thereby adding yet another moot court to an already long list of competitions organised by the RIMA. Given the specific nature of construction disputes, namely, their large scale, voluminous evidence, frequent resort to witness and expert assistance, we thought that it would be useful for the students planning a career related to resolution of construction disputes to learn the practical nuances of presenting their case and working with documents in such a highly specialised and professional sphere firsthand.

In this competition, we wanted to bring together teams from all around the globe, so we resolved to hold the moot

court in English, electing the UNIDROIT Principles of International Commercial Contracts as the applicable substantive law, and the UNCITRAL Model Law as the procedural law. The problem for the moot was authored by experts in construction and dispute resolution – Philip Bruner, Professor Stephan Leupertz, Christopher Ennis, Professor Janet Walker, and David Brown.

We hope that the ICAM proves to be a great opportunity for the professional growth of students interested in construction law and arbitration and serves as a platform for international cooperation among scholars, students, and legal practitioners from all around the world.



Nikolay Scherbakov  
Founder and Executive Director of the ICAM



Ildar Abdullin  
Member of the Organising Board of the ICAM

The idea to create a moot court on the arbitration of construction disputes first occurred to us back in 2019. We noticed then, that the rapidly developing moot court movement left unfilled the niche of construction and related disputes, even though construction disputes are one of the most common categories of disputes in arbitration.

The ICAM pursues two key goals.

The first goal is to create a platform for interaction between all professionals interested in this sphere. The ICAM is intended to bring together students, practicing lawyers, and members of the academia, including specialists from both continental and common law systems; that is, everyone who takes an interest in the substantive and procedural legal aspects of construction.

The second goal is to analyze and study the issues that may arise in the course of construction and, importantly, search for equitable and efficient solutions to such issues. In this regard, apart from drafting memoranda based on the law applicable to the relations between the parties to the dispute, to be used by all participants, we have asked the teams to draw an arbitral award on the basis of the relevant provisions of their domestic laws.

More teams than we initially planned have already registered for the first ICAM, which is definitely great news. We hope that the numbers will only grow in the future, and the ICAM itself becomes an annual event assembling all specialists interested in the arbitration of construction disputes.



# PRE-MOOTS: CONTRIBUTING TO THE TRAINING OF THE NEXT GENERATION OF LAWYERS

Apart from developing our new moot courts, we are actively promoting and mainstreaming foreign moots in Russia. It is no secret that international competitions have been gaining traction, and many Russian teams are avidly participating in moots. Moreover, our teams are increasingly seen among the winners. Thus, for instance, the HSE University won the Willem C. Vis Moot in 2018 after facing a team from the University of Cambridge, and the St Petersburg

State University team came first in the Foreign Direct Investment International Arbitration Moot in 2019. All this undoubtedly demonstrates the tremendous level of preparation of our teams, while we, as the organiser of three pre-moots in Russia, are extremely pleased to know that we are making a contribution, albeit a small one, into training the teams for the final rounds.



**Valeriya Teslina**

Project Manager at the RIMA (2020–2021), Co-Head of the Young IMA Committee for Moot Courts

One of our principal areas of focus is promoting arbitration among students.

I remember my first day at the RAC. We had sat down with the team through midnight, discussing all the details of the problem for the 2020 V.P. Mozolin Moot. After we were done, my colleagues looked at me somewhat sheepishly, saying that that did not happen often, although later, inspired by their favorite pastime, they repeated such nights gladly. Then, the piggybank of my experience as an organiser grew with the addition of the Moscow Pre-Moot of the Willem C. Vis Moot, the Moscow Pre-Moot of the FIAMC, and the St Petersburg Pre-Moot of the FDI.

Unfortunately, 2020 forced us out of meeting in our familiar environment. Just like many of our colleagues, we had to quickly adapt to the reality of the day so as to avoid abandoning the idea of holding the preliminary rounds of foreign student moots in Russia altogether. Despite our considerable experience, we felt that we were basically organising each moot court from scratch. We constantly had to rack our brains, worrying that the system and the internet connection could fail, agonising over whether all teams and arbitrators would make it online on time for the rounds and whether we had enough people to hold the moots. I was the person connecting 150 to 450 people 10–15 minutes in advance of their rounds. Believe me, it was not exactly a walk in the park, especially when something was not going as planned, for instance, when the host functions suddenly went to another person... and they were not your colleague.

Even despite moments like these, however, we still hear words of gratitude from the participants and the arbitrators for such great organisational work. I think we nailed it, and today I am 100 % certain that our team can hold moot courts at the highest level in any format.



## The Willem C. Vis Moot Moscow Pre-Moot

 [read more](#)

Some pre-moots are a recent development. But there do exist examples of pre-moots that are a product of long and effective evolution of the international moot court movement; thus, for instance, for over a decade, Russia has been hosting the pre-moots for the Willem C. Vis Moot. The Moscow Vis Pre-Moot was founded by Olesya Petrol and Alexander Yagelnitskiy.



### Olesya Petrol

Partner, Petrol Chilikov, Founder of the Moscow Pre-Moot of the Willem C. Vis International Commercial Arbitration Moot

The Moscow Pre-Moot consists of practice rounds for the reputable Willem C. Vis International Commercial Arbitration Moot. In the Willem C. Vis Moot, teams from all around the globe (as of now, more than 370 in total, it seems) compete in Vienna. Over the years, famous law schools, arbitration centers, and law firms globally started hosting practice rounds for students to hone their skills before Vienna.

Thus, the Moscow Pre-Moot, born 10 years ago from a get-together for Russian teams, evolved into an international pre-moot, with the number of participating teams exceeding 25 and still growing.

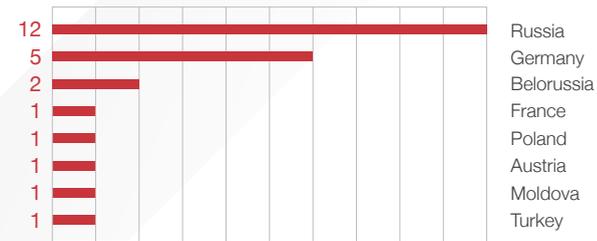
For strong teams that can claim an excellent presentation in Vienna, having the opportunity to practice by taking part in 4–5 pre-moots today is a must. Competition in Vienna for a place in the 1/64 is huge, and without participating in pre-moots, it is practically impossible to test-drive your arguments, polish your positions, presentations and, importantly, the skill of answering arbitrators' questions (although, of course, some teams are naturally gifted and can do without).

I am constantly engaged in active support of student moot courts, since, as a participant of quite a few different moots myself, I can say that they change a law student's life. Moots give one a new angle for looking at both law-related and non-legal issues: they teach one how to treat matters of law, understand them, develop one's taste (for legal sources, authorities and practice), presentation style, teach you to live and work on a team, face formidable opponents together, control your stress, unlock potential (your own and others'), and so much more. If you're lucky (like I was), you also get friends for life – after all, it is no secret that our firm's partners competed in the Vis Moot back in the day.



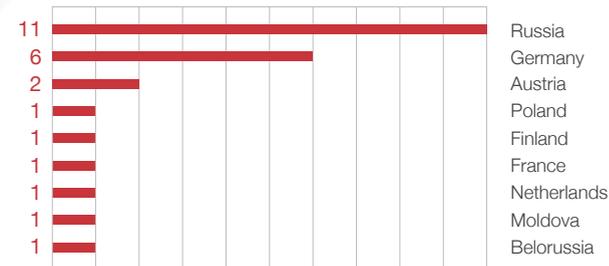
## 2019

📁 24 teams      ☆ > 90 arbitrators  
 👤 176 participants      🌐 8 countries



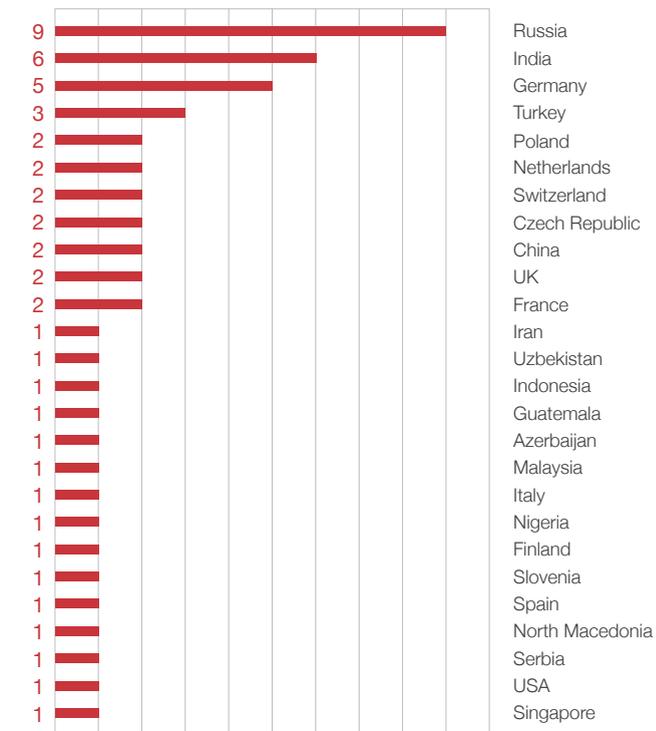
## 2020

📁 25 teams      ☆ > 40 arbitrators  
 👤 189 participants      🌐 9 countries



## 2021

📁 53 (51) teams      ☆ > 250 arbitrators  
 👤 473 participants      🌐 26 countries



## The FIAMC Moscow Pre-Moot

[📖 read more](#)

### 2017

📁 7 teams      ☆ 26 arbitrators  
 👤 32 participants      🌐 3 countries



### 2018

📁 7 teams      ☆ 30 arbitrators  
 👤 27 participants      🌐 5 countries



### 2019

📁 7 teams      ☆ 29 arbitrators  
 👤 37 participants      🌐 5 countries



### 2020

📁 9 teams      ☆ 33 arbitrators  
 👤 46 participants      🌐 6 countries



### 2021

📁 14 teams      ☆ 54 arbitrators  
 👤 68 participants      🌐 9 countries





**Ksenia Koroteeva**

Associate at Levy Kaufmann Kohler law firm; until 2018, Specialist at the RAC, participant and coach of a FIAMC team (for the MGIMO University), and one of the minds behind the FIAMC Moscow Pre-Moot

I still find it hard to believe that we did it: it all began as one giant gamble – how about we hold a FIAMC Pre-Moot in Moscow?... We didn't know anybody: not the organisers, not the teams, not the potential arbitrators. And the FIAMC format is quite unique, with the investment dispute based on historical events and issues selected randomly before each round. How does one even organise such rounds? We had a lot of enthusiasm, but, personally, I was haunted by the question – are we sure we're going to do it right? Ilya Rachkov, who had participated as an arbitrator at the main FIAMC rounds for many years, believed in us back then and vouched for us before the organisers (Sabine Konrad and Arne Fuchs), something we are eternally grateful to him for!

Next, I couldn't believe anything of what followed: we held the rounds in the Moscow office of Debevoise & Plimpton with a view of the Kremlin, we had several foreign teams (who, by the way, kept coming back every year after that!), we had the best Moscow lawyers, and our designer Daria Kravetz supplied us with the most beautiful materials for the case (that are still my favorite!), and it all ended in a party in the "Vatrushka" restaurant... I'm sure that everyone who had been at that Pre-Moot in 2017 still remembers it! That Pre-Moot was also especially important to me personally: my team from the MGIMO University, that had returned to the FIAMC after a long absence, won the competition, and I received an award as the best oralist! The afterglow was truly filled with euphoria.

And that was just the first pre-moot held by the RAC. Since then, the RAC has hosted pre-moots for the FDI, FIAMC, and Vis Moot, but I never have any doubts that the Center's team are doing everything right. I know, however, that despite the now many years of experience of organising various events, the RAC team still ponder the ever-persistent question: "Are we doing it right?" And, apparently, it is the exact reason why they are.





The Russian Institute of Modern Arbitration  
Moscow FIAMC Pre-Moot 2020  
**Evgeniya Rubinina**

The Russian Institute of Modern Arbitration  
Moscow FIAMC Pre-Moot 2020  
**Stanimir A. Alexandrov**

The Russian Institute of Modern Arbitration  
Moscow FIAMC Pre-Moot 2020  
**Tomas Vail**

# The FDI St Petersburg Pre-Moot

 [read more](#)

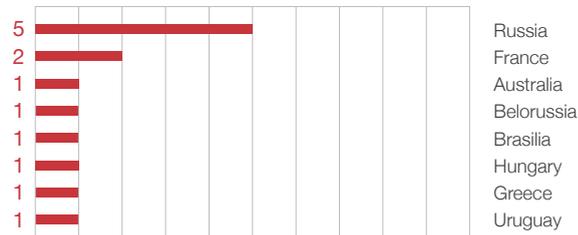
## 2017

 **5** teams       **20** arbitrators  
 **36** participants       **2** countries



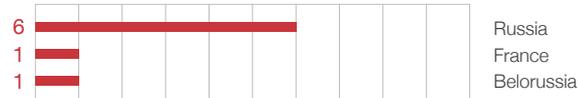
## 2018

 **13** teams       **44** arbitrators  
 **65** participants       **8** countries



## 2019

 **8** teams       **22** arbitrators  
 **49** participants       **3** countries



## 2020

 **12** teams       **> 30** arbitrators  
 **64** participants       **10** countries



### Arina Akulina

Junior Case Manager at the RAC, one of the organisers of the Pre-Moot (2020); previously, participant of an FDI team (for the Lomonosov Moscow State University)

To be a participant of an international student competition and to organise one are two diametrically opposed experiences, each of them unique and one to remember. I was lucky to have been on both sides – in 2019, I participated in the FDI Moot Court for the MSU team, and in 2020, was one of its organisers in St Petersburg.

As a participant, you mostly worry about the rounds your team is to compete in. Apart from the concern about your own presentation, your head buzzes with a host of questions – whether the arbitrators judging our rounds are attentive and prepared; whether the organisers are ready to promptly and timely help us, if needed; whether the opposing team has arrived; etc. All that, though, is driven out by the one and only thing that occupies your thoughts at that moment – your case that you’ll have to plead in just 15 minutes. The rest is, albeit anxiously, thrown to the mercy of fate, since it is beyond your control. That is why it was so important for the organisers to make all efforts if they wanted us to leave with sweet memories of the event. And, I must say, they succeeded.

Standing on a cold October night in “Buterbrodsky” and listening to conversations in multiple languages, making informal acquaintances with those whose names you had only seen in articles and books before, you realised that it all paid off and that all the energy you – each team member separately, the team together, and your coaches – had devoted to the competition, has been rewarded, and handsomely at that. It was a feeling of euphoria, indescribable and too deep for words. It could only be savored.

Nor did the experience of organising FDI as part of the RAC team disappoint, despite all the difficulties caused by the pandemic. Sure, we had to abandon the idea of holding the moot court offline, but the online format presented us with an incredible advantage of diversity. Diversity of countries and universities among participating teams, diversity of arbitrators – practicing lawyers, members of the academia, both “new” to the profession and those who have earned themselves a name in it. The unquestionable advantage of the online format is its mobility.

Nevertheless, to make that environment convenient to work in, we had done enormous groundwork, having applied all our efforts to cover literally every little thing that could (even potentially!) spoil the experience for the participants. We did not have the answers to the questions of whether we were organising the competition or solving this or that problem the right way – and we had no examples to follow. It was all a constant improvisation that proved successful only because each of the organisers put their heart into the moot court. It wasn’t easy; we’ve had our contradictions and breaking points, but it was all done with great love and the dream to make FDI a memory that would bring a smile to everyone’s faces and rouse a feeling of yearning.

And I hope that we succeeded.



# EDUCATIONAL PROJECTS



## Academy on International Arbitration

[read more](#)

The Russian Institute of Modern Arbitration closely follows international trends in the sphere of arbitration. That is why we decided to borrow the best practices of our foreign colleagues and create here in Russia a unique educational project on arbitration – the Summer and Winter Academies.

In short, the Summer Academy is designed for the participants to learn the basics of arbitration, while the Winter Academy is more suitable for professionals who already

have some experience in arbitration and wish to delve deeper into the issues of alternative dispute resolution.

Classes at the Academy are traditionally taught by renowned Russian and global arbitration specialists.

We believe that such projects positively spark the audience's interest in the sphere of dispute resolution, as well as allow students to have an informal chat with experts in the field.



**Loukas Mistelis**  
Professor at the Queen Mary University of London, Lecturer at the 2021 Winter Academy

The Winter Academy benefits from an impeccable administration and a sophisticated and diverse group of participants who bring about great energy, enthusiasm and their own knowledge and experience. I found the session I have conducted to be very rewarding: I have enjoyed the interaction and dialogue with the participants during the class and afterwards.



**Federico Sivak**  
Participant of the 2021 Winter Academy

This was an outstanding opportunity that managed to deal with the current pandemic circumstances in an excellent manner. In my case, I would say that most of the time I felt like we were all there in Moscow listening to the go-to group of professors that participated in the Academy. Both tutors and organisers take the credit for making this as dynamic as possible, and the moot court was the perfect ending for a week that was as demanding as fruitful.





**Irina Frolova**  
Participant of the 2021 Winter Academy

I would like to thank you for creating the Winter Academy. Hesitant at first, I didn't regret taking part in the online format of the Academy. Though, I could imagine how it would be even better offline. First of all, the choice of the tutors is remarkable. They all are not only knowledgeable and experienced practitioners, but professionals who are still passionate about law and legal practice. It is very inspiring. Second, the format of lectures coupled with a moot court section at the end makes everything we learned practical and real. I enjoyed every part of it! Finally, the participants from different practice areas and countries had made studying even more interesting and engaging.



**Gleb Gavrilin**  
Participant of the 2019 Summer Academy

My job has to do with resolving disputes before state courts and I would like to say that I found the course very interesting, although international arbitration is not my area of specialisation and I encounter it only "marginally" in my work. Nevertheless, it provided very good input into improving my general level of expertise. I would like to highlight the lectures by Anna Grishchenkova: I found them to be the most interesting for me, as well as the most memorable and practically useful. Thank you very much for this opportunity and for organising such an event.



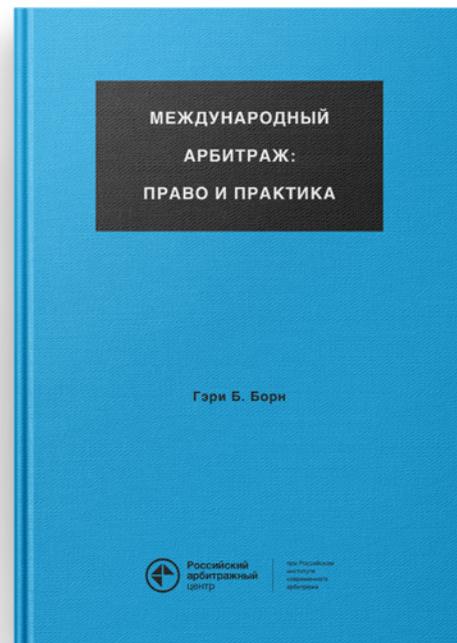
**Arina Gurianova**  
Participant of the 2019 Summer Academy

I loved how everything was organised. Even comparing the Academy to studying at the university, here we received more practice, and the classes were more intensive. The speakers had a wealth of experience, since they were mostly law firm partners, and they were happy to share that experience. Thus, we as course participants could acquire more practical skills. The academic knowledge offered here is up-to-date, whereas at universities, it may lag behind. And I liked the organisation: the comfortable building, all handouts sent to our e-mails every day, drinks for all participants.

Dmitry Kaysin's seminar was very interesting. All participants were sent the reading to prepare, but at the seminars all participants still gave the wrong answers, which made the class all the more memorable – after all, when you make a mistake, you remember it better.



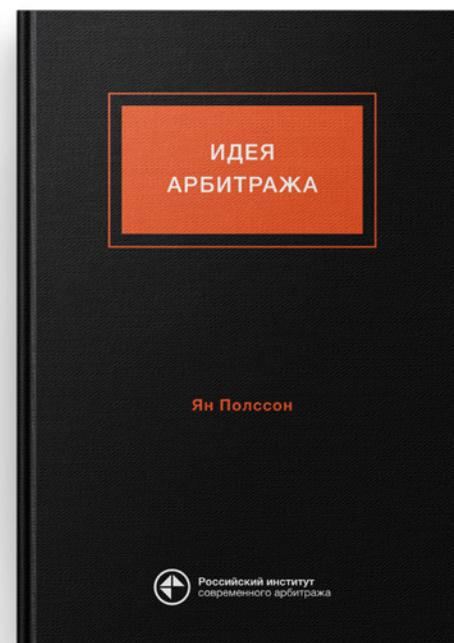
# ARBITRATION LIBRARY: TRANSLATIONS OF KEY WORKS



In 2019–2020, the Russian Institute of Modern Arbitration launched a new project for the translation of seminal treatises on international arbitration.

In August 2020, we released the Russian edition of Gary Born's book "International Arbitration: Law and Practice" (2<sup>nd</sup> ed.). This edition contains both a theoretical part covering the main principles, legal framework and doctrine, and the practical aspects of international commercial and investment arbitration. The book sets out a system-oriented and concise overview of all stages of international arbitral proceedings, starting from international arbitration agreements and concluding with international arbitral awards, including their recognition and enforcement.

We are also happy to announce the ongoing translation into Russian of a book by Jan Paulsson "The Idea of Arbitration".



This book allows the reader to plunge into the theory of arbitration and look into the issues of why private persons, companies, and states may elect arbitration instead of litigation. Jan Paulsson's fundamental treatise touches upon public, private, and ethical problems that arbitration faces, as well as assesses the potential advantages of arbitration as a means of dispute resolution.

Russian translations of both books are being edited by Norair A. Babadjanian (Attorney with the Moscow Region Bar Association, Solicitor of the Senior Courts of England and Wales, and Attorney at Redstone Chambers).



Norair Babadjanian

Attorney at Redstone Chambers, Solicitor (England and Wales),  
Editor of the translations

Today, the RAC at the RIMA is engaged in translating "The Idea of Arbitration", a book by Jan Paulsson, one of the leading specialists on international dispute resolution. The English edition of the book was published a few years ago by Oxford University Press and is a philosophical and historical analysis of the phenomenon of arbitration in international legal context. We expect to release the Russian translation of the book (edited by N.A. Babadjanian) by the end of 2021.

A year before that, we published the Russian translation of the famous treatise by Gary B. Born "International Arbitration: Law and Practice" (also edited by N.A. Babadjanian). The original English edition is a short – but still detailed enough and omitting not a single relevant detail – rendition of Gary Born's seminal three-volume treatise "International Commercial Arbitration" that is 4,408 pages long and was released by Kluwer Law International.

I know that the works on international arbitration that we publish are very much in demand among the community of legal professionals and members of the academia, ranging from attorneys to judges and from students to professors at Russian universities. That is why we intend to keep publishing Russian translations of foreign books on international arbitration.

To truly understand how foreign participants of arbitrations think, why they make certain procedural or other steps, and to learn from the experience of others, so as to thus reduce the risks for Russian clients to an absolute minimum, I felt that it was important to transplant to the Russian soil the considerable knowledge accumulated by our English, European, and American counterparts. To rephrase a famous saying by V.I. Lenin, you can consider yourself a successful international arbitration attorney only after you have enriched your memory with the knowledge of all those riches begotten by your foreign colleagues.

”



# COURSES BY THE CHARTERED INSTITUTE OF ARBITRATORS IN RUSSIA

In 2017, for the first time ever in Russia, we hosted an International Arbitration 101 course, organised together with the Chartered Institute of Arbitrators (CI Arb). This initiative is an important step along the journey of the Russian arbitration community towards evolution, especially given the CI Arb's international renown and recognition: it is an institute founded in 1915 that can boast around 21,000 members in over 145 countries across the globe today.

It has been many years since then – we managed to organise 4 introductory and 3 advanced courses. Even the grave and challenging epidemiological situation in 2020 did not stop the arbitration community, and in 2020, the European Branch of CI Arb opened a Russian Chapter that helped us arrange the courses successfully.

At the introductory course, the students look into the basics of international arbitration: its principles, arbitration agreements, the competence of arbitral tribunals, and the enforceability of arbitral awards. Once they complete

the course, the participants may take a test and apply for the ACI Arb status.

The aim of the advanced course is to acquaint the participants with the procedural legal elements of international arbitration under the UNCITRAL Model Law and Arbitration Rules, so as to enable them to confidently take part in such proceedings. After the course, the participants are given the opportunity to take a written exam and obtain the MCI Arb status.

Of course, we could not stay on the sidelines ourselves – many members of our team successfully passed both the introductory and the advanced courses.

Over the years, our courses were taught by **Andrey Panov** (FCI Arb, Counsel at Allen & Overy), **George Lambrou** (FCI Arb, Partner at Keystone Law), **Francis Xavier, SC** (C.Arb, FCI Arb, Partner at Rajah & Tann, Singapore).



George Lambrou  
Course Tutor, FCI Arb

CI Arb's world-class education on international arbitration is regularly available in Russia thanks to the hard work and commitment of the RAC team. This education combines the best global standards and at the same time takes account of the practical specifics of arbitration in Russia, shared by some of the most esteemed arbitrators and lawyers practicing in the Russian jurisdiction and across the globe.



Andrey Panov  
Course Tutor, FCI Arb

CI Arb is one of the oldest and most authoritative associations of arbitration specialists. CI Arb is not just about knowledge and skills, but also about high ethical standards, which is especially important in the arbitration community. It is wonderful that thanks to the RIMA, as well as the CI Arb's new Russian Chapter, the lawyers practicing in Russia now have more opportunities to join this global club.



Elizaveta Mikaelyan  
Case Administrator at the RAC, Head of the Project

Over the years, the interest among Russian legal practitioners in international arbitration standards that we help them to master together with the CI Arb has increased considerably. It is inspiring to see this interest grow among our arbitrators, something that shows irrespective of age or distance from Moscow. This year, we are also proud and happy to announce the graduation of Russia's youngest MCI Arb.

In learning, it is crucial to trust the person opening new horizons to you. Such trust directly depends on the student's acknowledgement of the tutor's experience. We are proud of our tutors, whose competence is unfailingly recognised at the international level.





# PROMOTING ARBITRATION AS A MEANS OF DISPUTE RESOLUTION

## RAC'N'ROLL AT THE SPBILF

Every year, we traditionally organise several arbitration-related sessions as part of the St. Petersburg International Legal Forum – quite literally the largest gathering of Russian and foreign representatives of the legal community. Over the years, we have managed to touch upon many topics at the SPBILF, including due process in arbitration, the development of cooperation between arbitral institutions, arbitration of Russian disputes abroad, the factors affecting the choice of arbitrators, the prospects of referring corporate disputes to arbitration, and more.

We always seek to make our events stand out, make them memorable; therefore, apart from sessions, seminars, and business breakfasts, the SPBILF participants have also

had the opportunity to take part in a whole new format of events, that is, our arbitration battles. The “battles” we moderated are moot arbitrations, where famous legal practitioners presented arguments on a fictitious case concerning, for instance, the FIFA World Cup or the 1837 fire at the St. Petersburg Winter Palace, and raising complex procedural issues that the participants were invited to elegantly resolve.

We hope that next year, we will all be able to meet at the SPBILF, have a chat and exchange opinions on the past and future events next to our arbitration food truck, the first in the Forum’s history and extremely popular with the participants every year.



Anton Vaganov / TASS

# RUSSIAN ARBITRATION DAY

Russian Arbitration Day (RAD) is one of the largest and most successful fora of the CIS arbitration community. In 2018, after a three-year break, the RAD was resumed, with our organisational support among others.

The RAD moderators each time put a tremendous amount of effort into selecting abstracts, giving priority to research on the ADR-related topics that had not received enough attention in the Russian legal publications previously. In the end, all abstracts are published in a special collection “New Horizons of International Arbitration.” In 2020, the RAD was held for the sixth and, we are certain, by far not the last time.

In 2019, the RAD participants were in for a special treat, as we announced the creation of an award for the best research paper on arbitration. The inaugural award went to Alexander Vladimirovich Grebelsky, PhD, Senior Teacher at the S.N. Lebedev Department of International Private and Civil Law at the MGIMO University for his paper on “Evidence in International Commercial Arbitration”; and in 2020, to Alexey Igorevich Zaitsev for his paper “History of Arbitral Tribunals and Legal Proceedings in Russia (14<sup>th</sup> to Early 20<sup>th</sup> Century).”





# ARBITRATION AND THE KOVALYOV READINGS

In order to promote professional arbitration as a modern means of dispute resolution in the Russian regions as well, we support the Kovalyov Readings – an international conference for academics and practitioners that brings leading legal experts together in Yekaterinburg.

Although the topics of the Kovalyov Readings have originally and primarily focused on issues of criminal law (after all, the conference has been organised by the Criminal Law Department of the Ural State Law University since as early as 2004), we are convinced that very often an out-of-the-box view of arbitration (including other than through

the prism of private law) helps uncover interesting research issues and practical problems of dispute resolution. It is our desire to show arbitration from another angle, taking account of the specifics of public law, that compelled us to act as general partner and co-organiser of an annual arbitration conference that allows the participants of the Kovalyov Readings to take part in intensive, fruitful and unusual discussions at the junction between procedural law, criminal, and civil law.



# CONFERENCE “PRIVATE LAW AND ARBITRATION”

Yet another series of events aimed at mainstreaming professional arbitration are the “Private Law and Arbitration” conferences aimed primarily at spurring discussion of the most acute and topical issues arising where arbitration and civil law, procedural and substantive laws meet.

In 2018, the conference was held in Yekaterinburg, providing a platform for dialogue between Russia’s leading specialists

in private law and arbitration. The conference was also notable for the inauguration of the RAC’s Ural Division.

In 2020, the conference was convened again in Kaliningrad. The first day of the event featured two sessions dedicated to general matters of private law and arbitration. On the second day, we held another two sessions on the current trends of arbitration.

All that said, we are not planning to sit back and be complacent, and we invite everyone to follow our updates!



# ERASING BOUNDARIES: REGIONAL ACTIVITY

And these are by far not all of the events we have organised or taken part in!

**KALININGRAD**

27 April 2018  
Seminar “Modern Means of Dispute Resolution and the Protection of Businessmen’s Rights”

11–14 May 2021  
Series of masterclasses “Private Law and Arbitration”

**ST PETERSBURG**

18 November 2016  
Business breakfast “New Arbitration Regulations. Key Issues of Theory and Practice” (Legal Academy)

26 October 2018  
8<sup>th</sup> Air Law Conference for Scholars and Practitioners (AEROHELP)

**MOSCOW**

20 October 2016  
Conference “Arbitration in Focus. Why Is It Time to Use ADR?”

20 March 2017  
Conference “Arbitration in Focus: From Tokyo to New York”

**YEKATERINBURG**

3 October 2018  
Public talk with Roman Khodykin and Evgeniya Chervets (Young IMA)

27 September 2019  
Conference “Law and Economy: Reloaded” (at the USLU Institute of Law and Business)

**УФА**

21 February 2019  
Public talk on “Student Moot Courts: Challenges and Prospects” (Young IMA, Skills School and the Civil Law Study Group at the Bashkir State University’s Institute of Law)

17 March 2021  
Kommersant conference “It Only Took a Year: The Pandemic’s Impact on the Society and Business”

**KEMEROVO**

28 September 2017  
Roundtable “New Legal Rules on Arbitration. Problems and Ways to Solve Them” (Kemerovo Region Commercial Court)

5 April 2018  
Roundtable “Alternative Dispute Resolution: Arbitration and Mediation. New Opportunities for Business” (RF CCI, Kuzbass CCI, Regionservis Attorneys-at-Law, and the Kemerovo Regional Division of the Association of Lawyers of Russia)

**ONLINE**

10 April 2020  
Webinar “Main Trends in Alternative Dispute Resolution in Russia during Quarantine” (Deloitte Legal)

15 May 2020  
Conference “Arbitration on the Eve of a New Era”

18 June 2020  
Webinar “Online Arbitration at the Russian Arbitration Center: How to Resolve a Dispute Online with Minimal Costs” (Zakon.ru)

12 November 2020  
Webinar “Due Process as a Limit to Discretion in International Commercial Arbitration: Focus Russia” (NYU School of Law)

The history of the Russian Institute of Modern Arbitration and the Russian Arbitration Center begins in Moscow – this was where we opened our first office.

Along our journey, we have always paid significant attention to spreading awareness and knowledge and promoting arbitration across Russia. Apart from that, our team seeks to create the most comfortable conditions for the parties and the arbitrators, making participation in arbitration more easily accessible. That is why we started creating regional divisions of the Russian Arbitration Center.

As of today, we have three regional divisions and one office:

- the Far Eastern Division in Vladivostok (created in September 2017) and its office in Petropavlovsk-Kamchatsky (opened in November 2017);
- the Western Division in Kaliningrad (created in December 2017); and
- the Ural Division in Yekaterinburg (created in September 2018).

**PETROPAVLOVSK-KAMCHATSKY**

9 September 2019  
Workshop “Practical Aspects of Arbitration of Disputes” (Kamchatka Regional Division of the Association of Lawyers of Russia, RCLS, Kamchatka Krai Bar Association, MZS with the support of the Kamchatka Krai CCI)

13 May 2021  
Round table “Resolving Business Disputes: Mediation and Arbitration” (Commission on Mediation and Kamchatka Regional Division of the Association of Lawyers of Russia)

**YUZHNO-SAKHALINSK**

17 September 2018  
Seminar “Arbitration as a Modern and Effective Means of Dispute Resolution. Protecting the Rights of Russian Businessmen and Foreign Investors”

31 October 2019  
Conference “International Commercial Arbitration in Russia and Japan: National Practice and Development. Prospects”

**KRASNOYARSK**

13 April 2018  
Roundtable “The Russian Jurisdiction – a Factor for the Investment Attractiveness” (Krasnoyarsk Economic Forum)

**KHABAROVSK**

21 November 2017  
Seminar “Modern Means of Dispute Resolution and the Protection of Businessmen’s Rights” (Khabarovsk Regional Division of the Association of Lawyers of Russia, RCLS, Otkrytie Law Firm, MZS)

**VLADIVOSTOK**

20 November 2017  
Roundtable “Modern Means of Dispute Resolution and the Protection of Businessmen’s Rights” (Association of Lawyers of Russia, RCLS, Far Eastern Federal University, MZS)

17 June 2021  
Roundtable “Development of Alternative (Out-of-Court) Dispute Resolution: Arbitration, Mediation, Conciliation” (Primorsk Regional Division of the Association of Lawyers of Russia, Vladivostok State University Economics and Service)

# MODERN ARBITRATION ••• LIVE

SEMINARS, INTERVIEWS, AND NEWS

 [read more](#)

It is well-known that one of our main goals is to spread awareness about alternative means of dispute resolution, their advantages and features. With this in mind, back in 2017, we launched Modern Arbitration: LIVE as a platform for discussing the most topical arbitration-related issues from a comparative legal perspective. Since then, we have organised a number of seminars and lectures with Russian and foreign experts.

Since 2018, as part of Modern Arbitration: LIVE, the RIMA and the Legal Academy have been organising interviews with leading lawyers to discuss the most exciting practical matters from the realm of dispute resolution. Between now and then, we have managed to talk to a number of arbitration experts: Gary Born, Kevin Nash, Anton Asoskov, Anna Grishchenkova, Roman Khodykin, Andrey Panov, and many others. We are always happy to discuss recent noteworthy issues in the development of alternative dispute resolution with our colleagues in an informal setting, to find out their professional opinion, and to share it with the audience.

In 2020, we also launched a new project – Modern Arbitration: LIVE News Journal that offers a comprehensive analysis of Russian and foreign news on alternative dispute resolution. Each month, the RAC team works hard on preparing an overview of the most notable Russian and foreign news and events in the field of alternative dispute resolution to publish in our arbitration digests. These monthly reviews allow our readers to stay on top of the main developments and help them spot patterns and trends in the dispute resolution practices. Considering the main trends, we publish the biannual Modern Arbitration: LIVE News Journal that contains an overview of arbitral awards and legislative developments; expert interviews and commentaries; as well as publications from both experienced and young professionals on the most topical issues in the development of alternative dispute resolution. We strive to remain a free and open platform for sharing knowledge and professional experience; thus, we always welcome new authors, who are willing to share their fresh perspectives on dispute resolution in Russia and abroad, to our journal.



Arina Akulina

Junior Case Manager at the RAC, Member of the working group on the project Modern Arbitration: LIVE News Journal

The key intention behind Modern Arbitration: LIVE News Journal is to increase interest in arbitration and alternative dispute resolution, as well as to have the practitioners who are experts in their field share their knowledge with young lawyers only starting their journey. Such an exchange requires significant preparation as it is not just an artistic endeavor; rather, it is, to an extent, a responsibility: for the relevance, significance, and reliability of the materials, the author's narrative and analytical skills, and, if an authority (that is, a source of information) is in a foreign language, their translation skills as well. Although everything mentioned above is extremely important, I believe that the cornerstone of our work is the researcher's own involvement and curiosity, and our project is no exception.

For me, the Modern Arbitration Journal is a way to satisfy my curiosity and broaden my knowledge about arbitration and dispute resolution. You are always aware of trends prevailing at a certain moment in various regions of the world, you can compare them and assess their development throughout time – and this is a significant advantage for your mental fitness.

At the same time, the process of preparing a publication allows me to fulfill my creative potential. For instance, ideas for a publication come from events or phenomena with no connection to arbitration whatsoever, when I discover things by scrolling through my social media feed: Elon Musk's tweet about space, a new game release, COVID-19 vaccine development, etc. – literally anything can inspire me. I do not stop at reading the news article once; quite the opposite – at a certain point, I realise that, once again, my mind has wandered into the field of arbitration. And that is when I find myself wondering, "What if there is a dispute on Mars? How could it be settled? Who would settle it? What if there is an arbitration clause? What is the general rule for dispute settlement when it comes to space objects?". My curiosity leads me further into the areas of which I know very little. Quite often, information on the Internet is either not sufficient or unstructured and too confusing. At this point, I realise that we need an expert who has been working on these problems for years and can give us comprehensive and specific answers. At times, our colleagues get inspired and write an article for us to publish; at other times, we find a specialist whose experience, in our opinion, can be relevant and useful for our article.

What is more important, the experts we approach also find our questions very interesting. As a result, a completely neutral news article morphs into a source of knowledge that brings something new into the world of alternative dispute resolution and develops it. The value of such insights cannot be overestimated, and I am extremely grateful to our authors, who dive quite deep into a problem and present it in a way that makes you want to read about it.

Personally, I hope that our readers are as interested in the topics examined in the Modern Arbitration: LIVE News Journal as we are, and that the project will continue evolving and getting enriched by new publications – not only ours, but also our readers'.



# THE YOUNG AND AMBITIOUS – YOUNG IMA PROJECTS

In 2017, we decided to launch the Young IMA on the basis of the Russian Institute of Modern Arbitration. The Young IMA is a platform that brings together young professionals in arbitration and alternative dispute resolution. We adopted the practices of our foreign colleagues – the Young ICCA, YAF ICC, YAS, and YIAG - and established a similar organisation in Russia. In its lifetime, the YIMA has demonstrated the importance and effectiveness of raising a generation of young qualified arbitration and ADR practitioners.

Today, we are happy to recall all the achievements of the YIMA. First of all, of course, we would like to start with the co-chairs of the YIMA.

## They were the very first ones to support the initiative:



**Sergey Morozov**  
Counsel at International Centre  
for Legal Protection



**Evgenia Chervets**  
Attorney at law, Managing Partner  
of the Moscow Office of the «Regionservis»  
Attorneys-at-Law, Head of Corporate Law /  
M&A and Dispute Resolution Groups



**Dmitry Andreev**  
Attorney at Monastyrsky, Zyuba,  
Stepanov & Partners law firm



**Sergey Alekhin**  
Counsel at Willkie Farr & Gallagher  
LLP (Paris), Attorney at law



**Olga Tsvetkova**  
Co-Head of International Arbitration  
Group at Egorov, Puginsky,  
Afanasiev & Partners law firm,  
Attorney at law



**Elena Burova**  
Senior Associate  
at Ivanyan & Partners law firm

## At the time, the Council created 9 committees, headed by renowned Russian and foreign lawyers:

### Committee on moot courts



**Elena Mazetova**  
Associate Partner at Petrol Chilikov  
law firm

### Committee on investment arbitration



**Sergey Alekhin**  
Counsel at Willkie Farr & Gallagher LLP  
(Paris), Attorney at law

### Committee on sports arbitration



**Nataly Kislyakova**  
Associate at BGP Litigation

### Committee on arbitration of corporate disputes



**Yulia Mikhalechuk**  
Counsel at Saveliev, Batanov  
& Partners law firm, Attorney at law

### Committee on actual issues in arbitration



**Vadim Kolomnikov**  
Senior Associate  
at Debevoise & Plimpton law firm



**Sergey Morozov**  
Counsel at International Centre  
for Legal Protection

### Committee on mediation and ADR



**Olga Tsvetkova**  
Co-Head of International Arbitration Group  
at Egorov, Puginsky, Afanasiev & Partners  
law firm, Attorney at law



**Sergey Morozov**  
Counsel at International Centre  
for Legal Protection

### Committee on the interaction between state courts and arbitration



**Dmitry Andreev**  
Attorney at Monastyrsky, Zyuba,  
Stepanov & Partners law firm

### Arbitration library



**Yan Kalish**  
Counsel at Rybalkin, Gortsunyan & Partners  
law firm

### Committee on the regional development of arbitration



**Evgenia Chervets**  
Attorney at law, Managing Partner of the Moscow Office of the «Regionservis» Attorneys-at-Law,  
Head of Corporate Law / M&A and Dispute Resolution Groups

Over the course of the last few years, our colleagues successfully launched several key projects, which delight us to this day:



Arbitration Digest



Summer Arbitration Drinks



The YIMA traditionally sponsors the following moot courts: the Mozolin Corporate Arbitration Moot Court, FDI, FIAMC, and Willem C. Vis Moot



Research papers competition "New Perspective on Dispute Resolution"



**Evgeniya Chervets**

Managing Partner of the Moscow Office of Regionservis Attorneys-at-Law, Head of Corporate Law / M&A and Dispute Resolution Groups

I was fortunate to witness the creation and development of a world-class arbitration center in Russia. The idea of utmost respectability, a team burning with enthusiasm, educational and awareness-raising projects, as well as their scale cannot but attract.

As the inaugural co-chairs of the Council of Modern Arbitration, we accomplished the task of providing new opportunities for young lawyers within the arbitration community. There is still much to do and adapt to, but even now, Russian businesses and their legal advisors know that there are alternative ways to protect oneself in our country in line with global standards. I believe that only the existence of multiple options creating real competition can ensure efficiency of the national dispute resolution system.



In 2020, the co-chairs and heads of the committees changed for the first time, and the YIMA structure itself was improved. The team actively adopted our colleagues' experience and continued to develop the Council:



**Dmitry Andreev**

Attorney at Monastyrsky, Zyuba, Stepanov & Partners law firm



**Elena Burova**

Senior Associate at Ivanyan & Partners law firm



**Nikita Kondrashov**

Counsel at Axioma



**Pavel Sementsov**

Co-Head of practice at Regionservis law firm



**Nataly Kislyakova**

Associate at BGP Litigation

The decision to restructure the committees was adopted at the first meeting of the co-chairs. Currently, there are 7 committees in the Council:

#### Committee on moot courts



**Ays Lidzhanova**

Senior Associate at Egorov, Puginsky, Afanasiev & Partners



**Valeriya Teslina**

Project Manager at the RIMA (2020–2021)

#### Committee on investment arbitration



**Elena Burova**

Senior Associate at Ivanyan & Partners law firm



**Nikita Kondrashov**

Counsel at Axioma

#### Committee on the regional development of arbitration



**Pavel Sementsov**

Co-Head of practice at Regionsevis law firm



**Sabina Ganieva**

Legal Counsel at the RAC

#### Committee on mediation and ADR



**Sergey Morozov**

Counsel at International Centre for Legal Protection



**Anastasia Lavrentieva**

Junior Associate at Tomashevskaya & Partners law firm

#### Committee on sports arbitration



**Nataly Kislyakova**

Associate at BGP Litigation



**Sergey Konovalov**

Senior Associate at Saveliev, Batanov & Partners law firm

#### Committee on the interaction between state courts and arbitration



**Dmitry Andreev**

Attorney at Monastyrsky, Zyuba, Stepanov & Partners law firm



**Nikita Kondrashov**

Co-Chair of Young IMA

From the moment I discovered the RAC and the RIMA and met their team, I realised that their approach to promoting and developing arbitration in Russia was a little different from that of other Russian arbitration institutions. Specifically, in their everyday activities, the RAC and the RIMA relied on a young team, enthusiasm and professionalism, which has always appealed to me personally as well as to many of my colleagues working in arbitration. The results of this team's work are now obvious to anyone.

I believe that the RIMA and its employees have already done a lot and keep contributing to the development of arbitration in Russia. For instance, the RIMA regularly hosts arbitration-related events, conferences, and educational programs both for practicing lawyers and students and invites leading foreign and Russian specialists as participants. They also do other, less visible (but no less significant) things to promote arbitration in Russia – for example, they arrange for translations of key treatises on arbitration into Russian.

I think it would be fair to say that events involving the RIMA are in high demand with the professional community and provide a significant contribution to the cultural and professional exchange between Russian lawyers and our foreign colleagues. This is why they are met with great approval and support both from Russian professionals, as well as from our peers abroad. I believe that the consistently high quality level of these events (both in terms of their organisation and content) quite often surpasses similar conferences organised, for example, in Europe.

In their work, the RIMA team clearly put an emphasis specifically on working with students and promoting arbitration among future lawyers. I have no doubts that this is an invaluable investment into the future of Russian arbitration, one that is creating benefits that we are yet to fully comprehend in the next 5–10 years.





**Pavel Sementsov**

Co-Chair of Young IMA, Co-Head of the Young IMA Committee on the Regional Development of Arbitration

The Young IMA Council of Modern Arbitration is an important platform to bring together young professionals in arbitration and to introduce students to alternative dispute resolution, to engage them. The Young IMA Committee on the Regional Development of Arbitration was created to establish cooperation with regional universities and to organise online and offline regional events that would support academic interest in arbitration and related areas. Unfortunately, the spread of COVID-19 had us working under certain restrictions. But even during such difficult times, the Committee on the Regional Development of Arbitration managed to organise a public talk with Andrey Panov and Roman Bevzenko for the students of the Baltic Federal University; an online public talk with R. Zaytsev, M. Lyubimova, T. Podshivalova, and E. Lomakina for the students of the Ural State Law University; as well as a series of events in the Bashkir State University.

It is always a pleasure to speak to my Young IMA colleagues – their energy and enthusiasm charge you up and help you focus on implementing new ideas. I believe it is very important that the passion for alternative dispute resolution does not end with Moscow, but spreads out to law students across Russia's entire territory. We should engage, encourage, and enable students to communicate with the best practitioners in our field. I see this as one of the main tasks for the Committee on the Regional Development of Arbitration and for me and Sabina Ganieva as its co-chairs.



**Sabina Ganieva**

Legal Counsel at the RAC, Co-Head of the Young IMA Committee on the Regional Development of Arbitration

My priority was to join specifically the Committee on the Regional Development of Arbitration, given that I had graduated from the regional Bashkir State University. After entering the sphere of arbitration, I discovered the world of moot courts, engaging conferences and new contacts, so I got to experience its advantages firsthand.

The main focus of our committee is promoting arbitration among students, for example, by organising public talks or masterclasses.

During these events, students get a chance not only to learn about the basics of arbitration, but also to take part in discussing topical matters of the field.



# COOPERATION AGREEMENTS

## ARBITRATION CENTERS AND INSTITUTES

 <b>哈尔滨仲裁委员会</b> HARBIN ARBITRATION COMMISSION	 <b>JIDRC</b> 一般社団法人 日本国際紛争解決センター Japan International Dispute Resolution Center		
 <b>JCAA</b> 日本商事仲裁協会	 <b>IAC</b> International Arbitration Centre	 <b>HKIAC</b> 香港國際仲裁中心 Hong Kong International Arbitration Centre	
 <b>青岛仲裁委员会</b> Qingdao Arbitration Commission	 <b>ABU DHABI GLOBAL MARKET</b> سوق أبوظبي العالمي	 <b>EDAC</b> ENERGY DISPUTES ARBITRATION CENTER	
 <b>SIAC</b> Singapore International Arbitration Centre	 <b>THAIC</b> Thailand Arbitration Center	 <b>AMI</b> Association of mediators and intermediaries of the APR	
 <b>中国国际经济贸易仲裁委员会</b> 欧洲仲裁中心 CIETAC European Arbitration Centre	 <b>BIAC</b> 北京仲裁委员会 Beijing Arbitration Commission 北京国际仲裁中心 Beijing International Arbitration Center		
 <b>KCAB</b>	 <b>BCI &amp; BIMC</b> 深圳市蓝海法律查明和商事调解中心 Benchmark Chambers International & Benchmark International Mediation Center	 <b>AIFC</b>	

## EDUCATION

 <b>St Petersburg University</b>			
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## GOVERNMENT AGENCIES AND CIVIL SOCIETY ORGANISATIONS

 <b>Government of the Kaliningrad region</b>	 <b>Administration of the Primorsky krai</b>	 <b>Government of the Sakhalin region</b>
		 <b>Association "Chamber of Commerce and Industry of the Kamchatka krai"</b>
 <b>Kamchatka Regional Division of the Association of Lawyers of Russia</b>	 <b>Moscow oblast Regional Division of the Association of Lawyers of Russia</b>	
 <b>Commission for the Legal Support of the Digital Economy at the Moscow Division of the Association of Lawyers of Russia</b>		



## WORKING WITH THE UNCITRAL

The Russian Arbitration Center was Russia's first arbitral institution to become an observer in the UNCITRAL Working Group II: Arbitration and Conciliation / Dispute Settlement. The Working Group's agenda includes discussing the UNCITRAL Expedited Arbitration Rules and the potential ways for the further improvement of expedited procedure.





## SUPPORTING ENVIRONMENTAL INITIATIVES – CAMPAIGN FOR GREENER ARBITRATIONS

The Russian Arbitration Center is happy to share our commitment to reducing our negative impact on the environment, as well as to promoting and encouraging environmentally responsible practices within the arbitration community. We believe that big changes start with small steps and that anyone can contribute to protecting and reviving our planet's environment – our shared home.

### Already, we have taken the following steps towards these goals:



The RAC has become an institutional partner of the Campaign for Greener Arbitrations whose global aim is to reduce the carbon footprint of the arbitration community, including by cutting down on the use of hard copies, air travel, energy consumption, etc. Additionally, one of our colleagues, the RAC Case Manager Ekaterina Piskunovich, has joined the Campaign's European Sub-Committee representing Russia on the mission to minimise the negative impact of arbitration on the environment.



The RAC's printed materials will be published in small volumes on FSC-certified paper. Forest Stewardship Council®, the FSC certification, helps reduce the negative impact of forestry equipment on forest soil and urges forest users to dispose of fuel and lubricants and clear up litter.



The RAC provides an opportunity to conduct arbitrations quickly and efficiently online, including via the specially designed, secure, and confidential Online Arbitration System (OAS). Since 2018, the OAS, which is a pioneering system in the field, has been actively used to commence arbitrations, follow their course online, exchange documents, and access case files at any time, including via smartphones. Ever since the RAC began offering the opportunity to conduct hearings online, many cases have already been heard entirely remotely.



We continue making systematic improvements in order to create a working space where the negative impact on the environment will be reduced. We are gradually minimising our use of disposable products and the volume of plastic waste, implementing measures for recycling, using multifunction printers, copiers and scanners, as well as taking other measures to preserve the environment.

There are still many steps to be taken, and we hope that you will join us along the “green” path!



#### Ekaterina Piskunovich

Case Manager at the RAC, Russia's Regional Representative on the European Sub-Committee of the Campaign for Greener Arbitrations

For me, to protect the environment means to be mature and responsible in your actions, including in professional conduct, a sort of a stage in the humanity's coming-of-age. Of course, the first thing that comes to mind when you hear the words “professional responsibility” is the responsibility owed to the parties, arbitrators, partners, and participants of professional events. But that is not all, for in any professional field we also share the responsibility to our common home – our planet.

The problem of protecting the environment has captivated me for a long time. Awareness that something had to be done developed gradually while I read various news, researched legal tools for sustainable development, the ways for their implementation in practice, related disputes, and talked to the people who had already adopted the environmentally friendly approach in their personal and professional lives.

At the RAC, I have found understanding among my committed and concerned colleagues, who are not afraid to take responsibility and change all of their activities for the better. Environmental protection is one of our organisation's work fronts and I am proud that I have been chosen as a representative of my arbitral institution in this area.

Recommendations and useful guidelines for reducing negative impact on the environment already exist within the professional community. The key question, however, is how to implement them at work every day, and for that we need to do perhaps the most difficult thing, which is to change our habits: use less paper and electricity; reduce waste and recycle the waste already generated; avoid unnecessary flights and trips; wherever possible, use environmentally friendly means of transport and materials, and so on.

These are all small steps that every organisation and individual can take, but together they will lead to the achievement of the great aim of preserving our planet and its diversity.





**Darya Skosar**

Senior Assistant at the RAC, Project member

It so happened that at the RAC, I came to be at the origin of the Campaign for Greener Arbitrations, whose aim is to develop environmental initiatives in and beyond one's team at work. In this project, my colleagues and I have sought to work in several directions at once, from waste sorting to introducing new IT tools to arbitrations. Today, we have entirely switched to reusable tableware in our office, we recycle paper, as well as give preference to having oral hearings online and corresponding via e-mail. On our windowsills, we also have a growing avocado tree called AvoRAC, which was planted and brought to the office by our colleague Katya Bubnova.

In the future, we plan to hold a number of events at the RAC to develop environmental initiatives that include, for instance, the Earth Hour and seasonal volunteer clean-up days. My colleagues and I are very happy that this project has been launched, as its results are already visible, which is a delight. When you see that your initiative is valuable to the society and the environment, you only want to invest more and more energy into it.



# TEAM



**Yulia Mullina**  
Executive Administrator  
at the RAC, Director General  
at the RIMA



**Valeria Butyrina**  
Legal Counsel



**Alina Shirinyants**  
Junior Case Manager



**Ekaterina Bubnova**  
Junior Case Manager



**Sabina Ganieva**  
Legal Counsel



**Konstantin Tsymbalov**  
Junior Counsel



**Margarita Drobyshevskaya**  
Junior Case Manager



**Mikhail Makeev**  
Junior Case Manager



**Elizaveta Mikaelyan**  
Case Administrator



**Ekaterina Baliuk**  
Case Administrator



**Darya Skosar**  
Senior Assistant



**Irina Zhigaleva**  
Chief Accountant



**Ekaterina Piskunovich**  
Case Administrator



**Renat Gareev**  
Case Administrator



**Daria Kravetz**  
Art Director and Graphic Designer



**Andrey Zverev**  
IT Specialist



**Regina Enikeeva**  
Junior Case Manager



**Arina Akulina**  
Junior Case Manager



**Regina Enikeeva**  
Junior Case Manager at the RAC

For me, the RAC is about friendship, warm vibes, an exceptional sense of humor, growth in every direction, incredible projects, fresh ideas, new approaches, and efficient solutions that lead to great results!



**Darya Skosar**  
Senior Assistant at the RAC

I find that the RAC team operates as a complex mechanism, in which every detail plays a very important role. There is such a natural distribution of projects among our colleagues that everyone can feel that they belong.



**Irina Zhigaleva**  
Chief Accountant at the RIMA

It so happened that I have been working at the RIMA, an autonomous non-profit organisation, from the year it was founded. For the first time in the many years of my professional experience, I have become a part of a young team, a fact that makes me very, very happy. Our team is naturally disciplined and organised; there are no conflicts; we have a young and respected leader and extraordinary team spirit; and everyone is friendly. The psychological climate at the workplace is very good and helps us work productively, and the credit for that goes largely to our General Director. Here, we have an amazing combination of youthful spirit and cheer, on the one hand, and a serious and responsible approach to work, on the other. Our office, too, meets any and all expectations: it is very beautiful, modern and comfortable; people come here not because they have to, but because they want to; it is a pleasure to work here. Everything is just so pleasing to the eye. When I came to work at a non-profit organisation, I had to learn new things about accounting and that was very interesting. Our work requires some of my colleagues to learn from my experience of working with documents, and I learn from them as well. I very much hope that I have established contact and a shared understanding with my younger colleagues.

Everybody says that a happy person is someone who wants to go to work in the morning and come back home in the evening, and that is true for me!

I am very grateful to our team. And I am very lucky to work at such an organisation.



**Daria Kravetz**  
Art Director and Graphic Designer at the RAC and the RIMA

For me, the RAC has been a family and a favorite place of work for the past five years. I joined the project when it was at its early stages and there was neither an office nor a team. Together with Yulia Mullina and Andrey Gorlenko, we discussed our ideas in a coffee shop on Myasnitskaya Street. And it happened somehow that that start-up / freelance project crammed with such words as “arbitration”, “arbitration rules” and in fact very many others, which I did not know at the time, has become the most important and favorite project of mine.

Looking back, I understand that we have come a long way! And along that way I have also grown tremendously as a professional. I always approach our style with a pinch of criticism and I am always in search for new ways to improve and perfect it. I am very pleased that our team consists of like-minded people who also love what they do, are ready to dive into work every day and constantly improve! This environment and mutual understanding within the team give a lot of motivation and always stir positive emotions at work.

I am happy that I have had a chance to directly participate in the development of the RAC. Every year, our project grows, becomes better, and more and more people learn about it. I am sure that this is just a beginning and there are still a lot of interesting things ahead!



**Valeriya Teslina**  
Project Manager at the RIMA (2020–2021)

Of course, the first thing that I want to share when talking about the RIMA and the RAC are stories about our team. It is an amazing team of young and ambitious people who do the job they love, together. We are always open to new ideas. We grow and develop together. We are inspired by each other. We are absolutely sure that the team have our backs and will always support and share advice and experience. It has always been important to me to work with people who finish each other's sentences and share my way of thinking. That is why I loved the idea behind the “Faces of the RAC” project and how it came out. But we have decided not to stop with this project and continue to keep you updated at all times about our everyday life: birthdays, our efforts to make our office greener (hope you have already met our plant AvoRAC!), behind-the-scenes activities during moot courts, and a lot more. In fact, we love getting together spontaneously in the evenings to discuss everything and anything; there are always tasty treats in the kitchen and a warm and cozy atmosphere. I am very happy to spend every day with people who make me burn with enthusiasm and not burn out.



Alina Shirinyants  
Junior Case Manager at the RAC

The RAC for me is not just a job – it is a family that I was happy to find three years ago. It is very rewarding to see how each year our wonderful organisation develops further and how new and such diverse projects go live!

Our team is a dream team, where everyone can find a place to belong and a job to their liking. It is nice to realise that I am surrounded by such great people: the people I can rely on in every situation. Every day in the office is filled with positive emotions.

When I look back, I understand how lucky I have been to get to work here, find a place and people with whom I want to spend time not only during the work day!



# SPECIALISED DIVISION FOR DISPUTES IN NUCLEAR FIELD



**Alexander Plakhin**  
Director



**Vladimir Molchanov**  
Legal Counsel – Chief Expert



**Tatiana Trapeznikova**  
Legal Counsel – Chief Expert



**Nadezhda Balakhonova**  
Leading Expert



**Boris Sergeev**  
Financial Counsel



**Ilya Kurbatov**  
Legal Counsel – Chief Expert



**Elena Pogorelova**  
Legal Counsel – Chief Expert



**Adilya Telyakavova**  
Leading Expert



**Vladimir Molchanov,**  
Legal Counsel – Chief Expert at the Division

The work in our professional and close-knit team provides very interesting and useful experience. In 2017, as we all know, the arbitration reform changed formerly applicable procedures governing arbitral proceedings, and the authorisation to administer arbitrations was granted only to four arbitration institutions, including the Russian Arbitration Center at the Russian Institute of Modern Arbitration. It has made us proud, but at the same time placed on us the great responsibility for the quality of our work. The changes in the legislation and practice of arbitral institutions have raised a lot of complex and important questions, which we often discuss with our colleagues with great interest while sharing our experience, new ideas, and opinions. I believe that such discussions are a great help in improving our professional competence and motivation.

I find it very important that we seek to implement new technologies at our work, to improve our system of electronic document management, and to use video-conferencing – in each case, to make administration of disputes as efficient and professional as possible. And I am proud to say that the parties to arbitrations very much appreciate the work done by our team.

But, of course, the most important thing is the team itself. We spend most of our life at work and it is very important to have a calm and comfortable environment in a workplace and be surrounded by positive, sociable, and caring people. That is an accurate description of our team, and that is why I am happy to go to work every day!



**Adilya Telyakavova**  
Leading Expert at the Division

For me, the RAC is, first and foremost, a wonderful team, whose cornerstone principles are integrity and mutual respect. We all work for a common goal and every one of us knows that they should not be afraid to ask for help or advice: here we are one for all, and all for one. This atmosphere helps us not only perform high-quality work, but also gain new knowledge, acquire useful skills and competences. And we also do all of that together!

# REGIONAL DIVISIONS



**Anna Kovalenko**  
Junior Case Manager, Vladivostok



**Artem Grebenkin**  
Assistant, Kaliningrad



**Svetlana Grubtsova**  
Assistant, Yekaterinburg



**Anna Kovalenko**  
Junior Case Manager at the RAC, Vladivostok

I have worked at the Russian Arbitration Center since September 2017. I have never seen a tighter and better-coordinated team! Although I work from a quite remote location, thanks to modern electronic communication means, I nevertheless feel a part of the big team and a member of the RAC family!

I am very grateful for all of the circumstances that have led me here and I am very grateful to have been chosen to represent our regional branch in Vladivostok.

As a perfectionist, I am very happy that we resolve all ongoing issues quickly and professionally, even though there is a huge time difference between us.

The RAC has taught me to rise above myself, communicate better with people and has given me a splendid opportunity to keep in touch with foreign arbitration lawyers, learn and develop in this field.

I hope that my RAC story will continue for many years to come!



**Artem Grebenkin**  
Assistant at the RAC, Kaliningrad

For the community, the RAC is a modern arbitral institution that meets the advanced requirements of the international legal society and in many respects sets the milestones for the future development of arbitration in Russia and the CIS.

The RAC for me is a team of professionals united by a common goal. Our team knows and applies law at the highest, doctrinal level, often ahead of any new rules, and looks into the bright future of ADR with confidence and great ambition.



**Svetlana Grubtsova**  
Assistant at the RAC, Yekaterinburg

For me, working at the RAC is always about growth, professionalism and the power of the team. I love to learn and the RAC gives me the opportunity to do so. I greatly appreciate that we help each other out and that there is an atmosphere where real jurisprudence happily coexists with the latest trends in international arbitration. I am proud that I have become a part of the RAC team and can contribute to the future development of the best arbitral institution I know.

# CONTACTS

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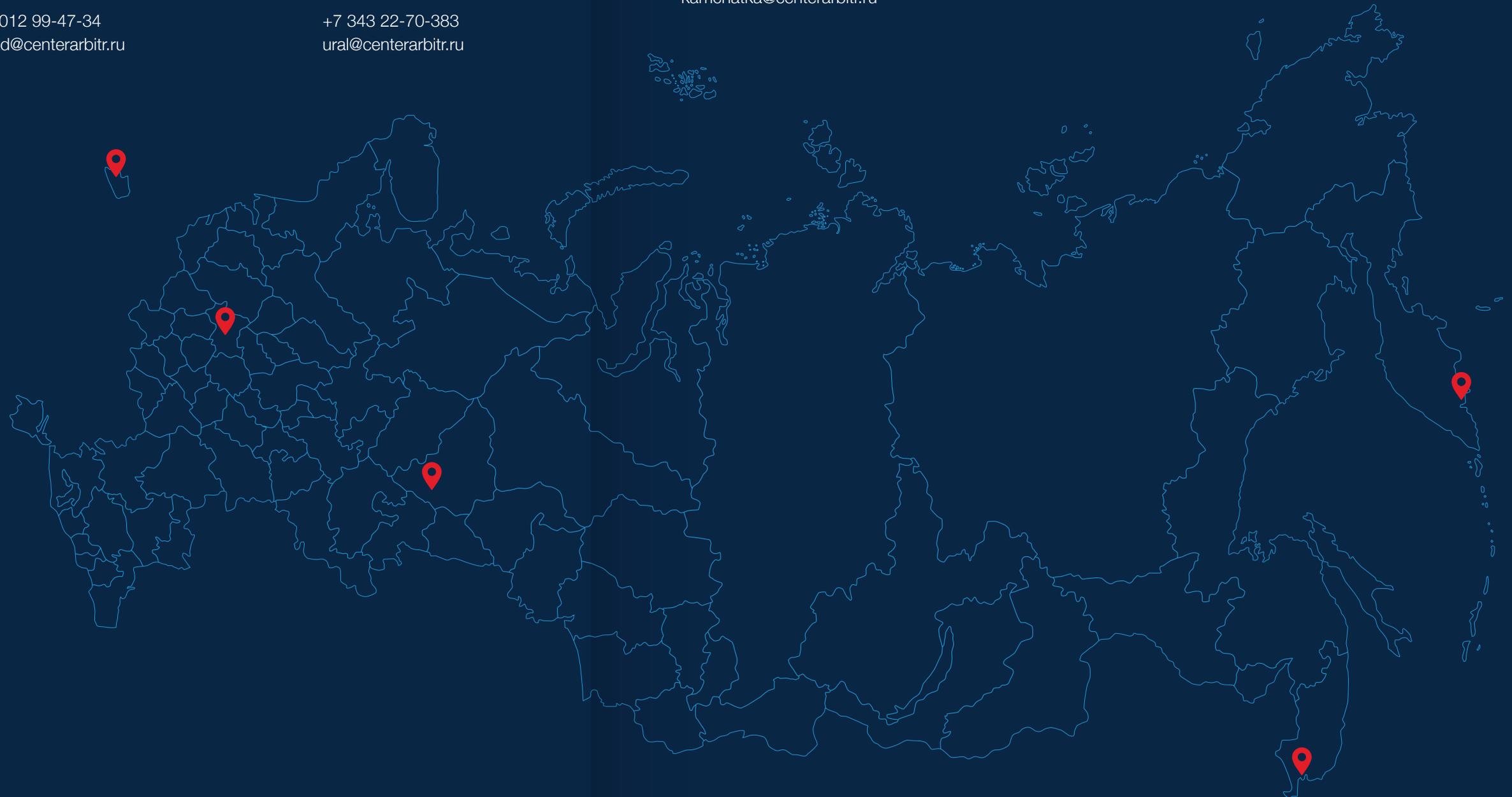
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